



Board of Regents

AGENDA

Finance & Infrastructure Committee

10:30 a.m. Wednesday, October 15, 2025

Conducted In-Person at 61 Woodland St. Hartford, CT and Remotely

Meeting will stream live at: <https://www.youtube.com/live/r8GJHBsTf-Q>

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1. Call to Order and Declaration of Quorum
 2. Adoption of Agenda
 3. Approval of Previous Finance Meeting Minutes
 - a. August 25, 2025.....Page 2
 4. Action Items
 - a. Food Service & Tier II Fees..... Page 4
 - b. CSCU 2020 Bond Reallocation..... Page 26
 - c. Banner SaaS Implementation..... Page 28
 - d. Partnership Agreements
 - i. Hanwha Aerospace USA..... Page 30
 - ii. Advanced Behavioral Care, LLC..... Page 34
 - iii. Danbury Chamber of Commerce..... Page 38
 - iv. Danbury Public Schools..... Page 42
 - v. Newtown Savings Bank..... Page 46
 - vi. Ives Bank..... Page 50
 5. Information Items
 - a. Partnership Agreement Ideas
 - b. System Office Reserves
 - c. Enrollment Report

6. Adjourn

Finance & Infrastructure Committee members

Richard J. Balducci, Chair
Ari Santiago
Erin Stewart
Ted Yang

**BOARD OF REGENTS FOR HIGHER EDUCATION
CT STATE COLLEGES AND UNIVERSITIES
(CSCU)**

Minutes of Finance & Infrastructure Meeting

August 20, 2025

Conducted in-person and virtually

REGENTS - PARTICIPATING (Y = yes / N = no)	
Richard J. Balducci, Committee Chair	Y
Marty Guay, BOR Chair	N
Ari Santiago	Y
Erin Stewart	N
Ted Yang	N
*Charlene Casamento	Y
*Brendan Cunningham, FAC Chair	Y
*Colena Sesanker, Vice Chair FAC	N
<i>*ex-officio, non-voting member</i>	

CSCU STAFF:

Lloyd Blanchard, VP of Administration & Chief Financial Officer

Karen Buffkin, General Counsel

Jeremy Campbell, VP of Finance & Administration/CFO, Eastern Connecticut State University

Adam Joseph, Vice Chancellor for External Affairs

Lesley Mara, AVP, Systemwide Initiatives and Sponsored Programs

Michael Moriarty, VP for Administration/CFO, Charter Oak State College

Tamara O'Day Stevens, Interim AVP for Enrollment Management and Student Success

Ronald Thomas, Interim VP of Finance & Administration/CFO, Western Connecticut State University

Rachel Cunningham, Admin Assistant to Lloyd Blanchard (recorder)

CALL TO ORDER:

Committee Chair Balducci called the meeting to order at 10:38 a.m. Regent Santiago joined at 10:41 a.m. and Rachel Cunningham recorded a quorum present.

CFO Blanchard provided a brief midyear update while waiting for quorum to be established. He stated there will be no technical adjustments submitted to OPM for the upcoming August 29th deadline and that the impacts of the OBBBA (One Big Beautiful Bill Act) are still being evaluated.

ACTION ITEMS:

APPROVAL OF PREVIOUS MEETING MINUTES:

Chair Balducci requested a motion to accept the minutes of the June 18, 2025, and June 25, 2025, meetings, seconded by Regent Santiago, which were approved by a unanimous vote.

Central Connecticut State University, Tuition Reduction Pilot Program AY25-26

CFO Blanchard provided an overview of six proposed partnership agreements submitted by Central Connecticut State University. The agreements offer a 5% tuition discount for partner organizations and their employees as part of a one-year pilot program.

The partner organizations include:

- Greater New Britain Chamber of Commerce
- Newington Chamber of Commerce
- Connecticut River Valley Chamber of Commerce
- Regional Cancer Care Associates
- ION Bank
- Triumph Incorporated

The tuition discount applies to undergraduate and graduate studies. In addition to the 5% reduction, chamber of commerce participants pursuing graduate studies full-time will receive a \$1,000 scholarship per semester, and part-time students will receive \$500 per semester. Employees of ION Bank and Trump Incorporated are also eligible for \$25 per credit in book stipends.

Trump Incorporated's agreement includes an additional component for the apprenticeship certificate program through CCSU's School of Engineering. The company will contribute \$7,000 per employee to cover tuition, fees, and books for the robotics and mechatronics apprenticeship program.

Q: Chair Balducci asked what the cost of the 5% discount is for tuition reduction.

CFO Blanchard responded that the cost is about \$700 per student but noted the 95% of the tuition we retain from increased enrollment more than offsets that amount.

Regent Santiago voiced strong support, highlighting the program's role in workforce development and alignment with industry needs.

Chair Balducci requested a motion to approve all six agreements in one single vote. The motion was moved and seconded by Regent Santiago and approved by a unanimous vote.

Chair Balducci made a motion to adopt the resolution, seconded by Regent Santiago, which was approved by a unanimous vote.

Chair Balducci requested a motion to adjourn, Regent Santiago seconded, and following a unanimous vote the meeting adjourned at 10:52 a.m.

Board of Regents

RESOLUTION

Concerning

TUITION AND FEES FY 2027

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accord with Connecticut General Statute section 10a-77(a), shall fix fees for tuition at the Connecticut State Community College (“CT State”) and shall fix fees for such other purposes as the Board deems necessary at the regional community colleges; and

WHEREAS, The BOR in accord with Connecticut General Statute section 10a-99(a), shall fix fees for tuition and shall fix fees for such other purposes as the Board deems necessary at the state universities (“CSUs”); and

WHEREAS, The BOR in accord with Connecticut General Statute 10a-143(e), shall fix fees at Charter Oak State College and shall fix fees for such other purposes as the Board deems necessary; and

WHEREAS, The BOR at its June 26, 2025, meeting approved a spending plan for the CSCU institutions that together with the current level of tuition and fees, state block grant appropriations and institutional and system office reserves to meet anticipated spending requirements for fiscal year 27 (“FY 27”); and

WHEREAS, In accordance with its spending plan the Board is proposing to freeze tuition and mandatory fees at the FY 25 levels for a second consecutive fiscal year; and

WHEREAS, The CSCU institutions have been successful at controlling costs, however, certain CSU institutions are proposing increases in programmatic fees and food service fees impacted by factors that necessitate instituting new programmatic fees, increasing programmatic fees and addressing inflationary and contractual costs associated with food service fees in order to maintain and ensure the high quality of the education and services they provide to students; and

WHEREAS, The proposals for tuition and fees as presented were developed through discussions among stakeholders, including campus leaders, who arrived at the consensus that CSU is best served by freezing tuition and mandatory fees at our institutions while approving necessary increases in food service fees, introducing new programmatic fees, and increasing existing programmatic fees; and be it further

RESOLVED, That the proposed FY2027 tuition and fee rates reflected on the attached report and schedules are effective at each CSU, CT State and Charter Oak State College are hereby approved.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board
& General Counsel

ACTION ITEM:**FY 2026-27 Tuition and Fees: State Universities, CT State Community College, and Charter Oak State College**

The Board of Regents (BOR), under its statutory authority outlined in CGS 10a-99 and Public Act 11-48, reviews and establishes tuition and fees annually for Connecticut State Colleges and Universities (CSCU). For academic year beginning in Fall 2026, CSCU is proposing to freeze tuition and mandatory fees for a second consecutive year.

This proposal seeks changes to selected Tier II fees, primarily program fees and food service fees. In developing the proposal, CSCU considered multiple factors, including state appropriation support, current institutional reserve levels, the recently passed federal legislation, and the impact on student affordability. Preliminary analysis was conducted on tuition and appropriation scenarios, as well as their financial impact on students.

While the tuition and mandatory fees will remain unchanged, there remains notable uncertainty regarding budget shortfalls at each CSCU institution. A significant portion of reserves have been designated for FY2027 operations to offset anticipated deficits driven by inflation, increased fringe benefit costs, and potential impacts related to collective bargaining negotiations. The decision to freeze the University Fee is based on a comprehensive analysis of future debt service obligations and the availability of reserves for CHEFA bond debt payments. Based on these evaluations, CSCU recommends maintaining tuition and fees at their current levels for the next academic year but adjusting only those fees where costs have not been considered (e.g., new programs) or where costs are adjusted automatically by contract (e.g., food service).

Effective May 2025, the credit card transaction fee increased from 2.95% to 3% on credit card transactions. In compliance with BR 24-014, any credit card service fees will appear as an informational item at the bottom of the Tier II fee schedules. This proposal includes several updates to State Universities' programmatic (Tier II) fees, market adjustments to food service fee, and revisions to the credit card transaction fee, as outlined below.

State Universities - Programmatic Fee Changes and Food Service Adjustments

The State Universities assess programmatic fees, housing fees, food service fees, and other Tier II fees for specific institutional activities.

The housing and food adjustments are based on the cost of each and increases in fees are designated to cover the increases in costs. For FY2027, the State Universities' housing fees are recommended to remain unchanged. However, the Food Service fee is campus-specific, and the rates are determined by factors such as upcoming contract negotiations and food cost inflation. Proposed adjustments to annual meal plan rates at each University are detailed in the table below.

	FY 2026	FY 2027	FY2027 Proposed vs. FY2026	
			\$	%
Central Connecticut State University	\$5,602	\$5,798	\$196	3.50%
Eastern Connecticut State University	\$7,064	\$7,268	\$204	2.89%
Southern Connecticut State University	\$7,000	\$7,272	\$272	3.89%
Western Connecticut State University	\$7,056	\$7,451	\$395	5.60%

The proposed changes to Tier II fees are evaluated individually. These adjustments either reflect the introduction of new programs or address increased costs associated with existing programs. They are intended to cover non-institutional expenses incurred by institutions, as outlined in this proposal.

Central Connecticut State University:

Beginning with Fall 2026, Central proposes two changes to Tier II fees, as follows:

- 1) Doctor of Nurse Anesthesia Practice (DNAP) program fee. The Department of Nurse Anesthesia Practice at Central Connecticut State University is implementing a new Doctor of Nurse Anesthesia Practice (DNAP) program fee in addition to the current tuition. Similar to the graduate program fee and other Nurse Anesthesia Programs, Central proposes adding a \$300 fee per semester per student. This fee will cover patient safety platform subscriptions, experiential learning at the New Britain Museum of American Art, the XR/VR augmented human anatomy dissection platform, summer availability for the writing center, yearly one-time expenses to replace expensive simulation equipment, and two mandatory full-day program orientations. Currently, there are a total of 88 Entry-to-Practice nurse anesthesia students and 6 Advanced Specialization students in the Doctor of Nurse Anesthesia Program. The institution of this fee will support an improved student experience while keeping us competitive among other nurse anesthesia programs within the state of Connecticut and across the nation.
- 2) BSN lab fee -The Nursing Department at Central Connecticut State University is requesting an increase in BSN lab fee for FY2026-27, from \$325 to \$450 per semester for full-time students and from \$27 to \$50 per credit hour for part-time students, to sustain the high-quality resources and technologies required for student success. The Nursing Department carries a significant share of expenses for critical learning platforms, including:
 - Body Swaps (\$5,000) for VR simulation modules to build soft skills (communication, teamwork, empathy);
 - Oxford Medical (\$10,500) for VR critical thinking simulations for juniors/seniors;
 - Laerdal (\$10,500) for simulation software supporting clinical scenarios and skills practice;
 - ATI Supreme Package (\$90,000) for comprehensive testing, NCLEX prep, remediation, and analytics (currently \$352/BSN, \$470/ABSN); and
 - EXXAT(\$5,000) for platform for student/faculty compliance tracking (BLS, vaccinations, onboarding).
 - Total (\$121,000) reflects baseline operational costs to sustain program excellence.

Increasing student lab fees will benefit the department tremendously by providing sustainable funding for the purchase of new equipment, such as high-and low-fidelity simulators, as well as consumable supplies including IV tubing, needles, and syringes that must be replaced each semester. The additional revenue will also ensure that outdated or faulty equipment—such as Sim Juniors, IV pumps, and other essential training tools—can be replaced in a timely manner.

In addition to strengthening compliance with accreditation standards and supporting the department's reputation for innovation and excellence, this investment will improve the appearance and functionality of the labs and simulation spaces, making them more appealing to prospective students. Most importantly, this increase will better prepare safe, practice-ready registered nurses, enhance student satisfaction, and foster the continued growth and success of the nursing program.

Eastern Connecticut State University:

Eastern has no proposed changes; all other Tier II fees will remain at FY2025-26 level for the entire student population.

Southern Connecticut State University:

Beginning with Fall 2026, Southern proposes several changes to its Tier II fees, including the implementation of three new fees and a revision to the Orientation Fee for incoming students, as outlined below:

- 1) Bachelor of Social Work (BSW) program fee of \$100 per semester for full-time students and \$9 per credit for part-time students. In 2024 the SCSU BSW program was re-accredited by the Council on Social Work Education (CSWE), but the program was asked to improve its field placement operations. BSW students must complete a field placement during their senior year. SCSU has since modernized its field placement operations by purchasing the CORE clinical placement software. SCSU used its operating budget to customize and pilot test the software. It is now ready to be provided to the BSW students at a cost of \$185/student. This will dramatically improve student experiences with applying for internships, scheduling interviews, tracking medical and background clearance requirements, and submitting their required reports and hour logs for accreditation.
- 2) Master Social Work (MSW) program fee of \$300 per semester for full-time students and \$34 per credit for part-time students. In 2024 the SCSU MSW program was re-accredited by CSWE but the program was asked to improve its 1) accreditation data tracking, 2) support for students to pass their license exam, and 3) field placement operations. SCSU has since modernized its field placement operations by purchasing the CORE clinical placement software. We used the operating budget to customize and pilot test the software. It is now ready to be provided to the MSW students at a cost of \$185/student. This will dramatically improve student's experiences with applying for internships, scheduling interviews, tracking medical and background clearance requirements, and submitting their required reports and hour logs for accreditation. Additionally, SCSU requires fee-based resources to employ 2 part-time workers who will provide coaching for the MSW students to successfully pass their license exam upon graduation, and coordinate with students to gather required annual data for the SCSU MSW program to maintain CSWE accreditation. Fees will be paid in Fall and Spring semesters for most students. Those who are in the advanced standing program, and attending in summer, will pay a fee during the summer session. At \$300/student per semester the fees for this program will be substantially lower than the current BSN nursing fee of \$500/student per semester.
- 3) Occupational Therapy Program Fee (Master) of \$300 per semester for full-time students and \$34 per credit for part-time students. In summer 2025, SCSU launched the first public university

M.S. Occupational Therapy program. Occupational Therapy programs require that students have access to specialized tools for clinical placements, consumable classroom/lab supplies and materials, and lab kits. Thus, these fees will be reinvested into enhanced clinical placements, academic opportunities, and resources (advanced training, hands-on experiences, improved career readiness) to support student development and professional outcomes. Centralized purchasing allows us to negotiate the best possible price for our students and ensure that each student had everything that they need to be successful in their courses and clinical placements. It will be rare that the program enrolls a part-time student, but we have established a per-credit fee for those exceptional student situations. This fee will be lower than the current BSN Nursing fee of \$500/student per semester. Additionally, these fees will support university assistant and/or graduate assistantships. These opportunities will support the School of Social Work, while also enhancing graduate student experiences for research and service.

- 4) Orientation Fee. The Orientation fee for incoming and transfer students is proposed to increase from \$150 to \$200 beginning with Fall 2026 Semester. The Office of Orientation, Transition & Family Engagement coordinates comprehensive summer and fall programs that are essential for student success, retention, and social integration. Transfer students also receive tailored support through various initiatives. The current fee, unchanged since 2004, no longer covers the rising costs of food, staffing, and program delivery for both first-year and transfer student orientations. The fee increase is intended to maintain program quality, ensure fair staff compensation, and align with peer institutions like Central Connecticut State University.

Western Connecticut State University:

Beginning with Fall 2026 semester, Western is requesting the following changes to Tier II fees:

- 1) Education/Music Education Technology (per semester) fee. The Education Department at Western requests approval of a new \$100 Tier II fee, assessed each semester to full-time and part-time undergraduate and graduate students in Education, Health Education, and Music Education programs. Revenue from this fee will support accreditation, assessment data collection, and the integration of fieldwork activities necessary to meet compliance requirements and program operational needs. The fee will specifically fund *Watermark Student Learning and Licensure (SL&L)*, the assessment and accreditation platform replacing the discontinued LiveText system. This transition ensures continued support for program quality, accountability, and accreditation standards.
- 2) Lost ID Card Replacement Fee. This proposal is to increase the card replacement fee from \$15 to \$20, effective Spring 2026 semester, pending BOR approval. The current fee has remained unchanged for approximately 20 years, despite significant increases in production costs. The cost of the card itself has risen by nearly 400%, not including the additional expenses associated with the technology required to produce it. In addition, the price of consumables such as card stock and print ribbons continue to rise. The card currently in use is a dual-technology format (HID Seos and Indala prox.), which supports our ongoing transition to a more secure card system (HIS Seos). This fee adjustment would help offset these increased costs while maintaining the quality and security of Western's card program.

Connecticut State Community College:

Connecticut State Community College is proposing to freeze tuition, college services fee and extension fees at FY2025-26 levels for FY2026-27. In addition, there are no adjustments to other Tier II fees requested except for the increase in credit card fee from 2.95% to 3% on credit card transactions.

Charter Oak State College (COSC):

There are no proposed changes at Charter Oak State College as reflected in Attachment C: “Charter Oak FY2026-27 Tuition and Fee”.

Recommendation

We recommend that the Board approve the proposed fee increases above.

Attachment A – CSU FY2026-27 Tuition and Fee

Attachment B – CT State FY2026-27 Tuition and Fee

Attachment C – Charter Oak FY2026- 27 Tuition and Fee

CONNECTICUT STATE UNIVERSITIES
SYSTEMWIDE AVERAGE
FY2026-27 Tuition and Fee Rates - Academic Year

	SYSTEMWIDE AVERAGE											
	Undergraduate In-State				Undergraduate Out-of-State				Undergraduate NE Regional			
	FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26	
	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%
Tuition	6,998	6,998	0	0.0%	20,938	20,938	0	0.0%	10,498	10,498	0	0.0%
University General Fee	5,130	5,130	0	0.0%	5,130	5,130	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	178	178	0	0.0%	178	178	0	0.0%	178	178	0	0.0%
Media Fee	15	15	0	0.0%	15	15	0	0.0%	15	15	0	0.0%
Subtotal	13,377	13,377	0	0.0%	27,317	27,317	0	0.0%	16,877	16,877	0	0.0%
Transportation Fee (\$40 per semester)	80	80	0	0.0%	80	80	0	0.0%	80	80	0	0.0%
Total - Commuting Student	13,457	13,457	0	0.0%	27,397	27,397	0	0.0%	16,957	16,957	0	0.0%
Housing (Double)	8,448	8,448	0	0.0%	8,448	8,448	0	0.0%	8,448	8,448	0	0.0%
Food Service	6,681	6,947	266	4.0%	6,681	6,947	266	4.0%	6,681	6,947	266	4.0%
Residence Hall Social Fee	46	46	0	0.0%	46	46	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	28,632	28,898	266	0.9%	42,572	42,838	266	0.6%	32,132	32,398	266	0.8%
Tuition Part Time (Per Credit Hour)	292	292	0	0.0%	292	292	0	0.0%	292	292	0	0.0%
General University Fee (Per Credit Hour)	366	366	0	0.0%	370	370	0	0.0%	370	370	0	0.0%
Extension Fee (Per Credit Hour)	658	658	0	0.0%	662	662	0	0.0%	662	662	0	0.0%
Registration Fee (Per Semester)	58	58	0	0.0%	58	58	0	0.0%	58	58	0	0.0%
Transportation Fee (\$40 per semester)	40	40	0	0.0%	40	40	0	0.0%	40	40	0	0.0%
Student Activity Fee	8	8	0	0.0%	8	8	0	0.0%	8	8	0	0.0%
SYSTEMWIDE AVERAGE												
	Graduate In-State				Graduate Out-of-State				Graduate NE Regional			
	FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26		FY27 vs. FY26	
	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%
	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%
Tuition	8,716	8,716	0	0.0%	22,446	22,446	0	0.0%	13,074	13,074	0	0.0%
University General Fee	5,130	5,130	0	0.0%	5,130	5,130	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	132	132	0	0.0%	132	132	0	0.0%	132	132	0	0.0%
Total Commuting Student	15,034	15,034	0	0.0%	28,764	28,764	0	0.0%	19,392	19,392	0	0.0%
Housing (Double)	8,448	8,448	0	0.0%	8,448	8,448	0	0.0%	8,448	8,448	0	0.0%
Food Service	6,681	6,947	266	4.0%	6,681	6,947	266	4.0%	6,681	6,947	266	4.0%
Residence Hall Social Fee	46	46	0	0.0%	46	46	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	30,209	30,475	266	0.9%	43,939	44,205	266	0.6%	34,567	34,833	266	0.8%
Tuition Part Time (Per Credit Hour)	482	482	0	0.0%	482	482	0	0.0%	482	482	0	0.0%
General University Fee (Per Credit Hour)	309	309	0	0.0%	313	313	0	0.0%	313	313	0	0.0%
Extension Fee (Per Credit Hour)	791	791	0	0.0%	795	795	0	0.0%	795	795	0	0.0%
Registration Fee (Per Semester)	60	60	0	0.0%	60	60	0	0.0%	60	60	0	0.0%
Student Activity Fee	8	8	0	0.0%	8	8	0	0.0%	8	8	0	0.0%

CONNECTICUT STATE UNIVERSITIES

Undergraduate and Graduate Tuition and Fee Increases by Commuting & Resident Student
Dollar & Percent Change FY2026-27

FY 2026-27 Academic Year

12

	CENTRAL		EASTERN		SOUTHERN		WESTERN	
	Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate	Undergraduate	Graduate
In-State Commuting Student	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
In-State Resident Student	\$196	0.7%	\$204	0.7%	\$272	1.0%	\$395	1.3%
Out-of-State Commuting Student	\$0	0.0%	\$0	0.0%	\$0	0.0%	\$0	0.0%
Out-of-State Resident Student	\$196	0.5%	\$204	0.5%	\$272	0.6%	\$395	0.9%

CONNECTICUT STATE UNIVERSITIES
 In-State Undergraduate Cost of Attendance Schedule
 FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Undergraduate In-State				Undergraduate In-State				Undergraduate In-State			
	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%
Tuition	6,998	6,998	0	0.0%	6,998	6,998	0	0.0%	6,998	6,998	0	0.0%
University General Fee	4,716	4,716	0	0.0%	5,674	5,674	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	172	172	0	0.0%	200	200	0	0.0%	178	178	0	0.0%
Media Fee	28	28	0	0.0%			0	N/A	15	15	0	0.0%
Subtotal	12,970	12,970	0	0.0%	13,928	13,928	0	0.0%	13,377	13,377	0	0.0%
Transportation Fee (\$40 per semester)	80	80	0	0.0%	80	80	0	0.0%	80	80	0	0.0%
Total - Commuting Student	13,050	13,050	0	0.0%	14,008	14,008	0	0.0%	13,457	13,457	0	0.0%
Housing (Double)	7,630	7,630	0	0.0%	9,080	9,080	0	0.0%	8,448	8,448	0	0.0%
Food Service	5,602	5,798	196	3.5%	7,064	7,268	204	2.9%	6,681	6,947	266	4.0%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	26,326	26,522	196	0.7%	30,196	30,400	204	0.7%	28,632	28,898	266	0.9%
Tuition Part Time (Per Credit Hour)	292	292	0	0.0%	292	292	0	0.0%	292	292	0	0.0%
General University Fee (Per Credit Hour)	350	350	0	0.0%	365	365	0	0.0%	366	366	0	0.0%
Extension Fee (Per Credit Hour)	642	642	0	0.0%	657	657	0	0.0%	658	658	0	0.0%
Registration Fee (Per Semester)	58	58	0	0.0%	60	60	0	0.0%	58	58	0	0.0%
Transportation Fee (Per semester)	40	40	0	0.0%	40	40	0	0.0%	40	40	0	0.0%
Student Activity Fee									8	8	0	0.0%
	SOUTHERN				WESTERN							
	Undergraduate In-State				Undergraduate In-State							
	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%				
Tuition	6,998	6,998	0	0.0%	6,998	6,998	0	0.0%				
University General Fee	5,094	5,094	0	0.0%	5,036	5,036	0	0.0%				
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%				
Student Activity Fee	140	140	0	0.0%	199	199	0	0.0%				
Media Fee	30	30	0	0.0%			0	N/A				
Subtotal	13,318	13,318	0	0.0%	13,289	13,289	0	0.0%				
Transportation Fee (\$40 per semester)	80	80	0	0.0%	80	80	0	0.0%				
Total - Commuting Student	13,398	13,398	0	0.0%	13,369	13,369	0	0.0%				
Housing (Double)	8,150	8,150	0	0.0%	8,932	8,932	0	0.0%				
Food Service	7,000	7,272	272	3.9%	7,056	7,451	395	5.6%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	28,598	28,870	272	1.0%	29,402	29,797	395	1.3%				
Tuition Part Time (Per Credit Hour)	292	292	0	0.0%	292	292	0	0.0%				
General University Fee (Per Credit Hour)	403	403	0	0.0%	344	344	0	0.0%				
Extension Fee (Per Credit Hour)	695	695	0	0.0%	636	636	0	0.0%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Transportation Fee (Per semester)	40	40	0	0.0%	40	40	0	0.0%				
Student Activity Fee					8	8	0	0.0%				

CONNECTICUT STATE UNIVERSITIES
Out-of-State Undergraduate Cost of Attendance Schedule
FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year

	CENTRAL					EASTERN					SYSTEMWIDE AVERAGE				
	Undergraduate Out-of-State					Undergraduate Out-of-State					Undergraduate Out-of-State				
	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%		Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%		Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%	
Tuition	20,938	20,938	0	0.0%		20,938	20,938	0	0.0%		20,938	20,938	0	0.0%	
University General Fee	4,716	4,716	0	0.0%		5,674	5,674	0	0.0%		5,130	5,130	0	0.0%	
University Fee	1,056	1,056	0	0.0%		1,056	1,056	0	0.0%		1,056	1,056	0	0.0%	
Student Activity Fee	172	172	0	0.0%		200	200	0	0.0%		178	178	0	0.0%	
Media Fee	28	28	0	0.0%					N/A		15	15	0	0.0%	
Subtotal	26,910	26,910	0	0.0%		27,868	27,868	0	0.0%		27,317	27,317	0	0.0%	
Transportation Fee (\$40 per semester)	80	80	0	0.0%		80	80	0	0.0%		80	80	0	0.0%	
Total - Commuting Student	26,990	26,990	0	0.0%		27,948	27,948	0	0.0%		27,397	27,397	0	0.0%	
Housing (Double)	7,630	7,630	0	0.0%		9,080	9,080	0	0.0%		8,448	8,448	0	0.0%	
Food Service	5,602	5,798	196	3.5%		7,064	7,268	204	2.9%		6,681	6,947	266	4.0%	
Residence Hall Social Fee	44	44	0	0.0%		44	44	0	0.0%		46	46	0	0.0%	
Total Tuition and Fees	40,266	40,462	196	0.5%		44,136	44,340	204	0.5%		42,572	42,838	266	0.6%	
Tuition Part Time (Per Credit Hour)	292	292	0	0.0%		292	292	0	0.0%		292	292	0	0.0%	
General University Fee (Per Credit Hour)	367	367	0	0.0%		365	365	0	0.0%		370	370	0	0.0%	
Extension Fee (Per Credit Hour)	659	659	0	0.0%		657	657	0	0.0%		662	662	0	0.0%	
Registration Fee (Per Semester)	58	58	0	0.0%		60	60	0	0.0%		58	58	0	0.0%	
Transportation Fee (Per semester)	40	40	0	0.0%		40	40	0	0.0%		40	40	0	0.0%	
Student Activity Fee											8	8	0	0.0%	
	SOUTHERN					WESTERN									
	Undergraduate Out-of-State					Undergraduate Out-of-State									
	Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%		Actual FY 2025-26	Proposed FY 2026-27	FY27 vs. FY26 \$	%						
Tuition (1)	20,938	20,938	0	0.0%		20,938	20,938	0	0.0%						
University General Fee	5,094	5,094	0	0.0%		5,036	5,036	0	0.0%						
University Fee (1)	1,056	1,056	0	0.0%		1,056	1,056	0	0.0%						
Student Activity Fee	140	140	0	0.0%		199	199	0	0.0%						
Media Fee	30	30	0	0.0%				0	N/A						
Subtotal	27,258	27,258	0	0.0%		27,229	27,229	0	0.0%						
Transportation Fee (\$40 per semester)	80	80	0	0.0%		80	80	0	0.0%						
Total - Commuting Student	27,338	27,338	0	0.0%		27,309	27,309	0	0.0%						
Housing (Double)	8,150	8,150	0	0.0%		8,932	8,932	0	0.0%						
Food Service	7,000	7,272	272	3.9%		7,056	7,451	395	5.6%						
Residence Hall Social Fee	50	50	0	0.0%		45	45	0	0.0%						
Total Tuition and Fees	42,538	42,810	272	0.6%		43,342	43,737	395	0.9%						
Tuition Part Time (Per Credit Hour) (1)	292	292	0	0.0%		292	292	0	0.0%						
General University Fee (Per Credit Hour)	403	403	0	0.0%		344	344	0	0.0%						
Extension Fee (Per Credit Hour)	695	695	0	0.0%		636	636	0	0.0%						
Registration Fee (Per Semester)	55	55	0	0.0%		60	60	0	0.0%						
Transportation Fee (Per semester)	40	40	0	0.0%		40	40	0	0.0%						
Student Activity Fee						8	8	0	0.0%						

CONNECTICUT STATE UNIVERSITIES
 NE Regional Undergraduate Cost of Attendance Schedule
 FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Undergraduate NE Regional		FY27 vs. FY26		Undergraduate NE Regional		FY27 vs. FY26		Undergraduate NE Regional		FY27 vs. FY26	
	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%
Tuition	10,498	10,498	0	0.0%	10,498	10,498	0	0.0%	10,498	10,498	0	0.0%
University General Fee	4,716	4,716	0	0.0%	5,674	5,674	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	172	172	0	0.0%	200	200	0	0.0%	178	178	0	0.0%
Media Fee	28	28	0	0.0%					15	15	0	0.0%
Subtotal	16,470	16,470	0	0.0%	17,428	17,428	0	0.0%	16,877	16,877	0	0.0%
Transportation Fee (\$40 per semester)	80	80	0	0.0%	80	80	0	0.0%	80	80	0	0.0%
Total - Commuting Student	16,550	16,550	0	0.0%	17,508	17,508	0	0.0%	16,957	16,957	0	0.0%
Housing (Double)	7,630	7,630	0	0.0%	9,080	9,080	0	0.0%	8,448	8,448	0	0.0%
Food Service	5,602	5,798	196	3.5%	7,064	7,268	204	2.9%	6,681	6,947	266	4.0%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	29,826	30,022	196	0.7%	33,696	33,900	204	0.6%	32,132	32,398	266	0.8%
Tuition Part Time (Per Credit Hour)	292	292	0	0.0%	292	292	0	0.0%	292	292	0	0.0%
General University Fee (Per Credit Hour)	367	367	0	0.0%	365	365	0	0.0%	370	370	0	0.0%
Extension Fee (Per Credit Hour)	659	659	0	0.0%	657	657	0	0.0%	662	662	0	0.0%
Registration Fee (Per Semester)	58	58	0	0.0%	60	60	0	0.0%	58	58	0	0.0%
Transportation Fee (Per semester)	40	40	0	0.0%	40	40	0	0.0%	40	40	0	0.0%
Student Activity Fee									8	8	0	0.0%
	SOUTHERN				WESTERN							
	Undergraduate NE Regional		FY27 vs. FY26		Undergraduate NE Regional		FY27 vs. FY26					
	Actual FY 2025-26	Proposed FY 2026-27	\$	%	Actual FY 2025-26	Proposed FY 2026-27	\$	%				
Tuition	10,498	10,498	0	0.0%	10,498	10,498	0	0.0%				
University General Fee	5,094	5,094	0	0.0%	5,036	5,036	0	0.0%				
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%				
Student Activity Fee	140	140	0	0.0%	199	199	0	0.0%				
Media Fee	30	30	0	0.0%			0	N/A				
Subtotal	16,818	16,818	0	0.0%	16,789	16,789	0	0.0%				
Transportation Fee (\$40 per semester)	80	80	0	0.0%	80	80	0	0.0%				
Total - Commuting Student	16,898	16,898	0	0.0%	16,869	16,869	0	0.0%				
Housing (Double)	8,150	8,150	0	0.0%	8,932	8,932	0	0.0%				
Food Service	7,000	7,272	272	3.9%	7,056	7,451	395	5.6%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	32,098	32,370	272	0.8%	32,902	33,297	395	1.2%				
Tuition Part Time (Per Credit Hour) (1)	292	292	0	0.0%	292	292	0	0.0%				
General University Fee (Per Credit Hour)	403	403	0	0.0%	344	344	0	0.0%				
Extension Fee (Per Credit Hour)	695	695	0	0.0%	636	636	0	0.0%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Transportation Fee (Per semester)	40	40	0	0.0%	40	40	0	0.0%				
Student Activity Fee					8	8	0	0.0%				

CONNECTICUT STATE UNIVERSITIES

In-State Graduate Cost of Attendance Schedule

FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Graduate In-State				Graduate In-State				Graduate In-State			
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26	
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%
Tuition	8,716	8,716	0	0.0%	8,716	8,716	0	0.0%	8,716	8,716	0	0.0%
University General Fee	4,716	4,716	0	0.0%	5,674	5,674	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	14,562	14,562	0	0.0%	15,646	15,646	0	0.0%	15,034	15,034	0	0.0%
Housing (Double)	7,630	7,630	0	0.0%	9,080	9,080	0	0.0%	8,448	8,448	0	0.0%
Food Service	5,602	5,798	196	3.5%	7,064	7,268	204	2.9%	6,681	6,947	266	4.0%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	27,838	28,034	196	0.7%	31,834	32,038	204	0.6%	30,209	30,475	266	0.9%
Part Time Tuition (Per Credit Hour)	481	481	0	0.0%	481	481	0	0.0%	482	482	0	0.0%
General University Fee (Per Credit Hour)	328	328	0	0.0%	269	269	0	0.0%	309	309	0	0.0%
Extension Fee (Per Credit Hour)	809	809	0	0.0%	750	750	0	0.0%	791	791	0	0.0%
Registration Fee (Per Semester)	65	65	0	0.0%	60	60	0	0.0%	60	60	0	0.0%
Student Activity Fee									8	8	0	0.0%
Ed.D Leadership Tuition (Per Credit Hour)									751	751	0	0.0%
Ed.D Leadership General University Fee (Per Credit Hour)									365	365	0	0.0%
Doctoral Program Fee PT Tuition (Per Credit Hour)	753	753	0	0.0%					878	878	0	0.0%
Doctoral Program General University Fee	356	356	0	0.0%					412	412	0	0.0%
Doctoral Program Extension Fee (Per Credit Hour)	1,109	1,109	0	0.0%					1,109	1,109	0	0.0%
Ed. D. Nursing Part Time (Per Credit Hour)									1,002	1,002	0	0.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									468	468	0	0.0%
MBA Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MBA General University Fee (Per Credit Hour)									401	401	0	0.0%
MLS Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MLS General University Fee									401	401	0	0.0%
MFA - Writing Part Time Tuition (Per Credit Hour)									562	562	0	0.0%
MFA - General University Fee									244	244	0	0.0%
MS Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Music Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Counseling Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MAT Secondary Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MBA Program (Full-time)									16,626	16,626	0	0.0%
Accelerated MBA Program (Full-time Online/Hybrid)									16,626	16,626	0	0.0%
On Line Full Time MBA/MLS/Sports and Ent. Mgt.									16,626	16,626	0	0.0%
MFA Art Program (Full-time)									11,072	11,072	0	0.0%
MFA Writing Program (Full-time)									9,146	9,146	0	0.0%
	SOUTHERN				WESTERN							
	Graduate In-State				Graduate In-State							
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26					
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%				
Tuition	8,716	8,716	0	0.0%	8,716	8,716	0	0.0%				
University General Fee	5,094	5,094	0	0.0%	5,036	5,036	0	0.0%				
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%				
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%				
Total - Commuting Student	14,920	14,920	0	0.0%	15,007	15,007	0	0.0%				
Housing (Double)	8,150	8,150	0	0.0%	8,932	8,932	0	0.0%				
Food Service	7,000	7,272	272	3.9%	7,056	7,451	395	5.6%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	30,120	30,392	272	0.9%	31,040	31,435	395	1.3%				
Part Time Tuition (Per Credit Hour)	484	484	0	0.0%	480	480	0	0.0%				
General University Fee (Per Credit Hour)	396	396	0	0.0%	244	244	0	0.0%				
Extension Fee (Per Credit Hour)	880	880	0	0.0%	724	724	0	0.0%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					8	8	0	0.0%				
Ed.D Leadership Part Time Tuition (Per Credit Hour)	753	753	0	0.0%	748	748	0	0.0%				
Ed.D Leadership General University Fee (Per Credit Hour)	392	392	0	0.0%	338	338	0	0.0%				
Doctoral Program Part Time (Per Credit Hour)	1,002	1,002	0	0.0%								
Doctoral Program General University Fee (Per Credit Hour)	468	468	0	0.0%								
Ed.D. Nursing Part Time (Per Credit Hour)					1,002	1,002	0	0.0%				
Ed.D. Nursing General University Fee (Per Credit Hour)					468	468	0	0.0%				
MBA Part Time Tuition (Per Credit Hour)	593	593	0	0.0%								
MBA General University Fee (Per Credit Hour)	401	401	0	0.0%								
MLS Part Time Tuition (Per Credit Hour)	593	593	0	0.0%								
MLS General University Fee (Per Credit Hour)	401	401	0	0.0%								
MFA - Writing Part Time Tuition (Per Credit Hour)					562	562	0	0.0%				
MFA - General University Fee					244	244	0	0.0%				
MS Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MS Music Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MS Counseling Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MAT Secondary Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MBA Program (Full-time) On Ground Only	16,626	16,626	0	0.0%								
Accelerated MBA Program (Full-time Online/Hybrid)	16,626	16,626	0	0.0%								
On Line Full Time MBA/MLS/Sports and Ent. Mgt.	16,626	16,626	0	0.0%								
MFA Art Program Tuition (Full-time)					11,072	11,072	0	0.0%				
MFA Writing Program Tuition (Full-time)					9,146	9,146	0	0.0%				

CONNECTICUT STATE UNIVERSITIES

Out-of-State Graduate Cost of Attendance Schedule

FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Graduate Out-of-State				Graduate Out-of-State				Graduate Out-of-State			
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26	
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%
Tuition	22,446	22,446	0	0.0%	22,446	22,446	0	0.0%	22,446	22,446	0	0.0%
University General Fee	4,716	4,716	0	0.0%	5,674	5,674	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	28,292	28,292	0	0.0%	29,376	29,376	0	0.0%	28,764	28,764	0	0.0%
Housing (Double)	7,630	7,630	0	0.0%	9,080	9,080	0	0.0%	8,448	8,448	0	0.0%
Food Service	5,602	5,798	196	3.5%	7,064	7,268	204	2.9%	6,681	6,947	266	4.0%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	41,568	41,764	196	0.5%	45,564	45,768	204	0.4%	43,939	44,205	266	0.6%
Part Time Tuition (Per Credit Hour)	481	481	0	0.0%	481	481	0	0.0%	482	482	0	0.0%
General University Fee (Per Credit Hour)	344	344	0	0.0%	269	269	0	0.0%	313	313	0	0.0%
Extension Fee (Per Credit Hour)	825	825	0	0.0%	750	750	0	0.0%	795	795	0	0.0%
Registration Fee (Per Semester)	65	65	0	0.0%	60	60	0	0.0%	60	60	0	0.0%
Student Activity Fee			0	N/A					8	8	0	0.0%
Ed.D Leadership Tuition (Per Credit Hour)									751	751	0	0.0%
Ed.D Leadership General University Fee (Per Credit Hour)									365	365	0	0.0%
Doctoral Program Fee Tuition (Per Credit Hour)	753	753	0	0.0%					878	878	0	0.0%
Doctoral Program General University Fee	356	356	0	0.0%					412	412	0	0.0%
Doctoral Program Extension Fee (Per Credit Hour)	1,109	1,109	0	0.0%					1,109	1,109	0	0.0%
Ed. D. Nursing Part Time (Per Credit Hour)									1,002	1,002	0	0.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									468	468	0	0.0%
MBA Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MBA General University Fee									401	401	0	0.0%
MLS Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MLS General University Fee									401	401	0	0.0%
MFA - Writing Part Time Tuition (Per Credit Hour)									562	562	0	0.0%
MFA - General University Fee									244	244	0	0.0%
MS Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Music Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Counseling Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MAT Secondary Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MBA Program (Full-time)									30,175	30,175	0	0.0%
Accelerated MBA Program (Full-time Online/Hybrid)									30,175	30,175	0	0.0%
On Line Full Time MBA/MLS/Sports and Ent. Mgt.									16,626	16,626	0	0.0%
MFA Art Program (Full-time)									26,698	26,698	0	0.0%
MFA Writing Program (Full-time)									23,552	23,552	0	0.0%
	SOUTHERN				WESTERN							
	Graduate Out-of-State				Graduate Out-of-State							
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26					
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%				
Tuition	22,446	22,446	0	0.0%	22,446	22,446	0	0.0%				
University General Fee	5,094	5,094	0	0.0%	5,036	5,036	0	0.0%				
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%				
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%				
Total - Commuting Student	28,650	28,650	0	0.0%	28,737	28,737	0	0.0%				
Housing (Double)	8,150	8,150	0	0.0%	8,932	8,932	0	0.0%				
Food Service	7,000	7,272	272	3.9%	7,056	7,451	395	5.6%				
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%				
Total Tuition and Fees	43,850	44,122	272	0.6%	44,770	45,165	395	0.9%				
Part Time Tuition (Per Credit Hour)	484	484	0	0.0%	480	480	0	0.0%				
General University Fee (Per Credit Hour)	396	396	0	0.0%	244	244	0	0.0%				
Extension Fee (Per Credit Hour)	880	880	0	0.0%	724	724	0	0.0%				
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%				
Student Activity Fee					8	8	0	0.0%				
Ed.D Leadership Part Time Tuition (Per Credit Hour)	753	753	0	0.0%	748	748	0	0.0%				
Ed.D Leadership General University Fee (Per Credit Hour)	392	392	0	0.0%	338	338	0	0.0%				
Doctoral Program Part Time (Per Credit Hour)	1,002	1,002	0	0.0%								
Doctoral Program General University Fee (Per Credit Hour)	468	468	0	0.0%								
Ed. D. Nursing Part Time (Per Credit Hour)					1,002	1,002	0	0.0%				
Ed. D.Nursing General University Fee (Per Credit Hour)					468	468	0	0.0%				
MBA Part Time Tuition (Per Credit Hour)	593	593	0	0.0%								
MBA General University Fee	401	401	0	0.0%								
MLS Part Time Tuition (Per Credit Hour)	593	593	0	0.0%								
MLS General University Fee	401	401	0	0.0%								
MFA - Writing Part Time Tuition (Per Credit Hour)					562	562	0	0.0%				
MFA - General University Fee					244	244	0	0.0%				
MS Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MS Music Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MS Counseling Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MAT Secondary Education Program (Full-time Commuting)					15,007	15,007	0	0.0%				
MBA Program (Full-time) On Ground Only	30,175	30,175	0	0.0%								
Accelerated MBA Program (Full-time Online/Hybrid)	30,175	30,175	0	0.0%								
On Line Full Time MBA/MLS/Sports and Ent. Mgt.	16,626	16,626	0	0.0%								
MFA Art Program Tuition (Full-time)					26,698	26,698	0	0.0%				
MFA Writing Program Tuition (Full-time)					23,552	23,552	0	0.0%				

CONNECTICUT STATE UNIVERSITIES**NE Regional Graduate Cost of Attendance Schedule****FY2025-26 & FY2026-27 Tuition and Fee Rates - Academic Year**

	CENTRAL				EASTERN				SYSTEMWIDE AVERAGE			
	Graduate NE Regional				Graduate NE Regional				Graduate NE Regional			
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26	
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%
Tuition	13,074	13,074	0	0.0%	13,074	13,074	0	0.0%	13,074	13,074	0	0.0%
University General Fee	4,716	4,716	0	0.0%	5,674	5,674	0	0.0%	5,130	5,130	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	74	74	0	0.0%	200	200	0	0.0%	132	132	0	0.0%
Total - Commuting Student	18,920	18,920	0	0.0%	20,004	20,004	0	0.0%	19,392	19,392	0	0.0%
Housing (Double)	7,630	7,630	0	0.0%	9,080	9,080	0	0.0%	8,448	8,448	0	0.0%
Food Service	5,602	5,798	196	3.5%	7,064	7,268	204	2.9%	6,681	6,947	266	4.0%
Residence Hall Social Fee	44	44	0	0.0%	44	44	0	0.0%	46	46	0	0.0%
Total Tuition and Fees	32,196	32,392	196	0.6%	36,192	36,396	204	0.6%	34,567	34,833	266	0.8%
Part Time Tuition (Per Credit Hour)	481	481	0	0.0%	481	481	0	0.0%	482	482	0	0.0%
General University Fee (Per Credit Hour)	344	344	0	0.0%	269	269	0	0.0%	313	313	0	0.0%
Extension Fee (Per Credit Hour)	825	825	0	0.0%	750	750	0	0.0%	795	795	0	0.0%
Registration Fee (Per Semester)	65	65	0	0.0%	60	60	0	0.0%	60	60	0	0.0%
Student Activity Fee									8	8	0	0.0%
Ed.D Leadership Tuition (Per Credit Hour)									751	751	0	0.0%
Ed.D Leadership General University Fee (Per Credit Hour)									365	365	0	0.0%
Doctoral Program Fee Tuition (Per Credit Hour)	753	753	0	0.0%					878	878	0	0.0%
Doctoral Program General University Fee	356	356	0	0.0%					412	412	0	0.0%
Doctoral Program Extension Fee (Per Credit Hour)	1,109	1,109	0	0.0%					1,109	1,109	0	0.0%
Ed. D. Nursing Part Time (Per Credit Hour)									1,002	1,002	0	0.0%
Ed. D.Nursing General University Fee (Per Credit Hour)									468	468	0	0.0%
MBA Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MBA General University Fee									401	401	0	0.0%
MLS Part Time Tuition (Per Credit Hour)									593	593	0	0.0%
MLS General University Fee									401	401	0	0.0%
MFA - Writing Part Time Tuition (Per Credit Hour)									562	562	0	0.0%
MFA - General University Fee									244	244	0	0.0%
MS Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Music Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MS Counseling Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MAT Secondary Education Program (Full-time Commuting)									15,007	15,007	0	0.0%
MBA Program (Full-time)									24,942	24,942	0	0.0%
Accelerated MBA Program (Full-time Online/Hybrid)									24,942	24,942	0	0.0%
On Line Full Time MBA/MLS/Sports and Ent. Mgt.									16,626	16,626	0	0.0%
MFA Art Program (Full-time)									16,608	16,608	0	0.0%
MFA Writing Program (Full-time)									13,718	13,718	0	0.0%

	SOUTHERN				WESTERN			
	Graduate NE Regional				Graduate NE Regional			
	Actual	Proposed	FY27 vs. FY26		Actual	Proposed	FY27 vs. FY26	
	FY 2025-26	FY 2026-27	\$	%	FY 2025-26	FY 2026-27	\$	%
Tuition	13,074	13,074	0	0.0%	13,074	13,074	0	0.0%
University General Fee	5,094	5,094	0	0.0%	5,036	5,036	0	0.0%
University Fee	1,056	1,056	0	0.0%	1,056	1,056	0	0.0%
Student Activity Fee	54	54	0	0.0%	199	199	0	0.0%
Total - Commuting Student	19,278	19,278	0	0.0%	19,365	19,365	0	0.0%
Housing (Double)	8,150	8,150	0	0.0%	8,932	8,932	0	0.0%
Food Service	7,000	7,272	272	3.9%	7,056	7,451	395	5.6%
Residence Hall Social Fee	50	50	0	0.0%	45	45	0	0.0%
Total Tuition and Fees	34,478	34,750	272	0.8%	35,398	35,793	395	1.1%
Part Time Tuition (Per Credit Hour)	484	484	0	0.0%	480	480	0	0.0%
General University Fee (Per Credit Hour)	396	396	0	0.0%	244	244	0	0.0%
Extension Fee (Per Credit Hour)	880	880	0	0.0%	724	724	0	0.0%
Registration Fee (Per Semester)	55	55	0	0.0%	60	60	0	0.0%
Student Activity Fee					8	8	0	0.0%
Ed.D Leadership Part Time Tuition (Per Credit Hour)	753	753	0	0.0%	748	748	0	0.0%
Ed.D Leadership General University Fee (Per Credit Hour)	392	392	0	0.0%	338	338	0	0.0%
Doctoral Program Part Time (Per Credit Hour)	1,002	1,002	0	0.0%				
Doctoral Program General University Fee (Per Credit Hour)	468	468	0	0.0%				
Ed. D. Nursing Part Time (Per Credit Hour)					1,002	1,002	0	0.0%
Ed. D.Nursing General University Fee (Per Credit Hour)					468	468	0	0.0%
MBA Part Time Tuition (Per Credit Hour)	593	593	0	0.0%				
MBA General University Fee (Per Credit Hour)	401	401	0	0.0%				
MLS Part Time Tuition (Per Credit Hour)	593	593	0	0.0%				
MLS General University Fee (Per Credit Hour)	401	401	0	0.0%				
MFA - Writing Part Time Tuition (Per Credit Hour)					562	562	0	0.0%
MFA - General University Fee					244	244	0	0.0%
MS Education Program (Full-time Commuting)					15,007	15,007	0	0.0%
MS Music Education Program (Full-time Commuting)					15,007	15,007	0	0.0%
MS Counseling Education Program (Full-time Commuting)					15,007	15,007	0	0.0%
MAT Secondary Education Program (Full-time Commuting)					15,007	15,007	0	0.0%
MBA Program (Full-time) On Ground Only	24,942	24,942	0	0.0%				
Accelerated MBA Program (Full-time Online/Hybrid)	24,942	24,942	0	0.0%				
On Line Full Time MBA/MLS/Sports and Ent. Mgt.	16,626	16,626	0	0.0%				
MFA Art Program Tuition (Full-time)					16,608	16,608	0	0.0%
MFA Writing Program Tuition (Full-time)					13,718	13,718	0	0.0%

CONNECTICUT STATE UNIVERSITIES
TIER II FEES SCHEDULE FY2025-26, FY2026-27 Rates

FEE DESCRIPTION	CENTRAL		EASTERN		SOUTHERN		WESTERN	
	Fiscal Year		Fiscal Year		Fiscal Year		Fiscal Year	
	2025-26	2026-27	2025-26	2026-27	2025-26	2026-27	2025-26	2026-27
Application Fee (one time)	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
ED, D Evaluation Fee	-	-	-	-	100	100	-	-
Bad Check Penalty (per occurrence)	20	20	20	20	20	20	20	20
Late Fee (per occurrence)	50	50	50	50	50	50	50	50
(1) Transcript Fee (per occurrence)	-	-	-	-	0/15	0/15	-	-
Full-time Students (one-time)	-	-	40	40	-	-	30	30
Part-time Students (one-time)	-	-	12	12	-	-	30	30
Duplicate Diploma Fee (per occurrence)	25	25	25	25	25	25	25	25
(5) Lost ID Card Fee-Resident	10/25	10/25	10	10	10/20	10/20	15	20
Lost ID Card Fee-Non Resident	10/25	10/25	10	10	10/20	10/20	15	20
Nautilus/Fitness Center User Fee (per semester)	-	-	-	-	45	45	-	-
On-campus residents	-	-	-	-	45	45	-	-
Off-campus residents	-	-	-	-	-	-	-	-
Cooperative Education Fee (per semester)	200	200	-	-	-	-	-	-
Installment Payment Program (per Semester)	35	35	35	35	45	45	45	45
Past Due Payment Plan Enrollment Fee (for inactive students) per semester	-	-	-	-	50	50	50	50
Re-registration Fee	100	100	100	100	100	100	100	100
(6) Orientation Fee (Orientation Program Fee)	200	200	150	150	150	200	200	200
(3) Credit Card Service Fee/Convenience Fee (per transaction/\$3 min.)	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
(4) Over-Registration / Excess Credit Fee	-	-	-	-	-	-	-	-
Undergraduate (per credit hour)	642	642	657	657	695	695	636	636
Graduate (per credit hour)	809	809	750	750	880	880	725	725
Study Abroad Program Fee (per semester)	-	-	-	-	-	-	-	-
Undergraduate	150	150	150	150	150	150	150	150
Graduate	150	150	150	150	150	150	150	150
Nat'l Student Exchange Application Fee	-	-	150	150	-	-	-	-
Study Abroad Application Fee (per semester)	-	-	-	-	-	-	-	-
Undergraduate	75	75	75	75	75	75	75	75
Graduate	75	75	75	75	75	75	75	75
Study Abroad Placement Fee (per semester)	-	-	-	-	-	-	-	-
Undergraduate	75	75	-	-	-	-	-	-
Graduate	75	75	-	-	-	-	-	-
Graduate Continuing Enrollment Fee	-	-	-	-	-	-	-	-
Graduate Resident (per semester)	40	40	-	-	150	150	40	40
Graduate Nonresident (per semester)	40	40	-	-	150	150	40	40
Part-time Matriculating (per semester)	40	40	-	-	150	150	40	40
Graduate Re-entry Fee:	-	-	-	-	-	-	-	-
Graduate Resident (per occurrence)	50	50	-	-	-	-	-	-
Graduate Nonresident (per occurrence)	50	50	-	-	-	-	-	-
Part-time (per occurrence)	50	50	-	-	-	-	-	-
(9) Undergraduate Nursing Lab Fee	-	-	-	-	-	-	-	-
Full Time (per semester)	325	450	450	450	500	500	500	500
Part Time (per credit)	27	50	50	50	50	50	40	40
Graduate Nursing Lab Fee	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	500	500	500	500
Part Time (per credit)	-	-	-	-	50	50	40	40
Marriage & Family Therapy Program Fee	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	150	150	-	-
Part Time (per credit)	-	-	-	-	15	15	-	-
Writing Center Fee	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	20	20	16	16
Part Time (per credit)	-	-	-	-	10	10	16	16
Composition 1 Course fee	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	-	-	50	50
Part Time (per credit)	-	-	-	-	-	-	50	50
BBA Business Program Fee (per semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	-	-	60	60
Part Time (per credit)	-	-	-	-	-	-	2	2
Graduate Business Program Fee (per semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	125	125	-	-	-	-	120	120
Part Time (per credit)	-	-	-	-	-	-	4	4
(7) BS Social Work Program Fee for Senior Year (per semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	-	100	-	-
Part Time (per credit)	-	-	-	-	-	9	-	-
(7) MS Occupational Therapy Program Fee (per semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	-	300	-	-
Part Time (per credit)	-	-	-	-	-	34	-	-
(7) MS Social Work Program Fee (per semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	-	-	-	-	-	300	-	-
Part Time (per credit)	-	-	-	-	-	34	-	-
(8) Doctor of Nurse Anesthesia Practice (DNAP) (Per Semester)	-	-	-	-	-	-	-	-
Full Time (per semester)	-	300	-	-	-	-	-	-
NUR 475 Course Fee	-	-	-	-	-	-	600	600
Art Studio Fee (per course)	-	-	50	50	60	60	50	50
Media Arts (per designated course)	-	-	-	-	-	-	40	40
Digital Interactive Media Arts (per designated course)	-	-	-	-	-	-	40	40
Biology Lab Fee (per course)	-	-	50	50	-	-	50	50
Chemistry Lab Fee (per course)	-	-	50	50	-	-	50	50
Earth Science Lab Fee (per course)	-	-	50	50	-	-	50	50
Science Lab Fee	-	-	-	-	60	60	-	-
PSY 530 Course Fee (per course)	-	-	-	-	-	-	100	100
Physical Activity Equipment Fee	-	-	-	-	-	-	-	-
Full Time (One Time)	-	-	-	-	60	60	-	-
Part Time (per credit for One Course)	-	-	-	-	20	20	-	-
(2) Science Engineering Technology Lab Fee (per course)	40	40	-	-	-	-	-	-
Math Emporium Lab Fee (Full Time and Part Time per MAT 100P course)	-	-	-	-	65	65	-	-
Music Lab Fee (per course)	-	-	50	50	50	50	-	-
Applied Music Fee (max./sem.)	-	-	-	-	-	-	-	-
Undergraduate (1/2 hr./1 hr. lesson)	200/400	200/400	320/620	320/620	-	0	320/620	320/620
Graduate (1/2 hr./1 hr. lesson)	200/400	200/400	320/620	320/620	-	0	320/620	320/620
Theater Lab Fee (per course)	30	30	50	50	-	-	-	-
Language Lab Fee	-	-	-	-	25	25	-	-
Physics Lab Fee (per course)	-	-	50	50	-	-	50	50
EMT Lab Fee (per course)	-	-	-	-	75	75	-	-
Counseling Procedures with Children Lab Fee	-	-	-	-	20	20	-	-
Counseling Procedures Lab Fee	-	-	-	-	200	200	-	-
Outdoor Adventure Leadership Lab Fee (per course)	-	-	-	-	30	30	-	-
Rec & Leisure Program Fee	-	-	-	-	10	10	-	-
Exercise Science Lab Fee (Standard First Aid & Safety per course)	-	-	-	-	40	40	-	-
Athletic Training Clinical Course Fee (per course)	-	-	-	-	-	-	-	-
Undergraduate	-	-	-	-	60	60	-	-
Graduate	-	-	-	-	75	75	-	-
EPY 600 Course Fee (per course)	-	-	-	-	-	-	75	75
Design Lab Fee (per designated course)	65	65	-	-	-	-	-	-
Prior Learning Evaluation Fee	-	-	-	-	250	250	-	-
Challenge Exam Fee	-	-	-	-	-	-	-	-
Full-time Students (per occurrence)	-	-	-	-	-	-	200	200
Part-time Students (per occurrence)	-	-	-	-	-	-	200	200
Other Students (per occurrence)	-	-	-	-	-	-	250	250
Full-time Undergraduate Program Fee (per semester)	-	-	-	-	-	-	-	-
Music Program	-	-	-	-	-	-	150	150
Art Program	-	-	-	-	-	-	50	50
Theatre Program	-	-	-	-	-	-	150	150
Musical Theater Program	-	-	-	-	-	-	150	150
(10) Education and Health Education/Music Education Technology Fee (per semester)	-	-	-	-	-	-	-	-
Full-time and part-time Undergraduate students	-	-	-	-	-	-	-	50
Full-time and part-time Graduate students	-	-	-	-	-	-	-	50

Notes:

- (1) CCSU - \$5 per semester within the University General Fee for FT students and \$3 per semester charge within the registration fee for PT students
- (2) Cap on lab fees will be set to \$80 per semester for students who enroll in 2 or more labs.
- (3) Beginning with May 2025, the credit card service fee changed from 2.95% to 3%.
- (4) Over-Registration / Excess Credit Fee applies to credit hours in excess of 18 credit hours per semester.
- (5) WCSU, Lost ID Card Replacement Fee will increase from \$15 to \$20 effective Spring 2026 semester.
- (6) SCSU, Orientation Fee for incoming and transfer students will increase from \$150 to \$200 effective Fall 2026 semester.
- (7) SCSU added new Tier II fees effective Fall 2026: MS Occupational Therapy Program Fee (per semester), MS Social Work Program Fee (per semester), and BS Social Work Program Fee for Senior Year (per semester).
- (8) CCSU added a new fee for Doctor of Nurse Anesthesia Practice (DNAP) effective Fall 2026 semester.
- (9) CCSU, effective Fall 2026 semester, BSN Lab Fee is increasing from \$325 to \$450 per semester for full-time students and from \$27 to \$50 per credit hour for part-time
- (10) WCSU implemented a \$50 fee assessed each Fall and Spring semester to full-time and part-time undergraduate and graduate students in Education and Health Education/Music Education programs.

CONNECTICUT STATE UNIVERSITIES

eLearning Tuition and Fees

ATTACHMENT A

CENTRAL									
AY 2026					AY 2027				
Fall and Spring			Extension Fee (per Credit Hour)		Fall and Spring			Extension Fee (per Credit Hour)	
Tuition	GUF	Total			Tuition	GUF	Total		

Undergraduate

In State	292	350	642	642	292	350	642	642	
Out of State	292	367	659	659	292	367	659	659	
NE	292	367	659	659	292	367	659	659	

Graduate (1)

In State	481	328	809	809	481	328	809	809	
Out of State	481	344	825	825	481	344	825	825	
NE	481	344	825	825	481	344	825	825	

Doctoral Program

In State	753	356	1109	1109	753	356	1109	1109	
Out of State	753	356	1109	1109	753	356	1109	1109	
NE	753	356	1109	1109	753	356	1109	1109	

EASTERN									
AY 2026					AY 2027				
Fall and Spring			Extension Fee (per Credit Hour)		Fall and Spring			Extension Fee (per Credit Hour)	
Tuition	GUF	Total			Tuition	GUF	Total		

292	365	657	657	657	292	365	657	657	657
292	365	657	657	657	292	365	657	657	657
292	365	657	657	657	292	365	657	657	657

481	269	750	750	750	481	269	750	750	750
481	269	750	750	750	481	269	750	750	750
481	269	750	750	750	481	269	750	750	750

SOUTHERN									
AY 2026					AY 2027				
Fall and Spring			Extension Fee (per Credit Hour)		Fall and Spring			Extension Fee (per Credit Hour)	
Tuition	GUF	Total			Tuition	GUF	Total		

Undergraduate

In State	292	407	699	699	292	407	699	699	
Out of State	292	407	699	699	292	407	699	699	
NE	292	407	699	699	292	407	699	699	

Graduate

In State	484	396	880	880	484	396	880	880	
Out of State	484	396	880	880	484	396	880	880	
NE	484	396	880	880	484	396	880	880	

Note:

(1) Data Mining program (CCSU) - beginning with Fall 2023 semester, the tuition structure will be the same as the standard graduate tuition rates.

WESTERN									
AY 2026					AY 2027				
Fall and Spring			Extension Fee (per Credit Hour)		Fall and Spring			Extension Fee (per Credit Hour)	
Tuition	GUF	Total			Tuition	GUF	Total		

292	344	636	636	636	292	344	636	636	636
292	344	636	636	636	292	344	636	636	636
292	344	636	636	636	292	344	636	636	636

482	244	726	726	726	482	244	726	726	726
482	244	726	726	726	482	244	726	726	726
482	244	726	726	726	482	244	726	726	726

Semester Hours	FY2026 Approved (effective Fall 2025)			FY2027 Proposed (effective Fall 2026)		
	Tuition	College Services Fee	Total	Tuition	College Services Fee	Total
In-state						
1	192.00	116.00	308.00	192.00	116.00	308.00
2	384.00	116.00	500.00	384.00	116.00	500.00
3	576.00	116.00	692.00	576.00	116.00	692.00
4	768.00	137.00	905.00	768.00	137.00	905.00
5	960.00	158.00	1,118.00	960.00	158.00	1,118.00
6	1,152.00	179.00	1,331.00	1,152.00	179.00	1,331.00
7	1,344.00	200.00	1,544.00	1,344.00	200.00	1,544.00
8	1,536.00	221.00	1,757.00	1,536.00	221.00	1,757.00
9	1,728.00	242.00	1,970.00	1,728.00	242.00	1,970.00
10	1,920.00	263.00	2,183.00	1,920.00	263.00	2,183.00
11	2,112.00	284.00	2,396.00	2,112.00	284.00	2,396.00
12 or more**	2,304.00	305.00	2,609.00	2,304.00	305.00	2,609.00
Annual Full-time	4,608.00	610.00	5,218.00	4,608.00	610.00	5,218.00
Out-of-State *						
1	578.00	325.00	903.00	578.00	325.00	903.00
2	1,156.00	325.00	1,481.00	1,156.00	325.00	1,481.00
3	1,734.00	325.00	2,059.00	1,734.00	325.00	2,059.00
4	2,312.00	378.00	2,690.00	2,312.00	378.00	2,690.00
5	2,890.00	431.00	3,321.00	2,890.00	431.00	3,321.00
6	3,468.00	484.00	3,952.00	3,468.00	484.00	3,952.00
7	4,046.00	537.00	4,583.00	4,046.00	537.00	4,583.00
8	4,624.00	590.00	5,214.00	4,624.00	590.00	5,214.00
9	5,202.00	643.00	5,845.00	5,202.00	643.00	5,845.00
10	5,780.00	696.00	6,476.00	5,780.00	696.00	6,476.00
11	6,358.00	749.00	7,107.00	6,358.00	749.00	7,107.00
12 or more**	6,936.00	802.00	7,738.00	6,936.00	802.00	7,738.00
Annual Full-time	13,872.00	1,604.00	15,476.00	13,872.00	1,604.00	15,476.00
NEBHE *						
1	289.00	147.00	436.00	289.00	147.00	436.00
2	578.00	147.00	725.00	578.00	147.00	725.00
3	867.00	147.00	1,014.00	867.00	147.00	1,014.00
4	1,156.00	179.00	1,335.00	1,156.00	179.00	1,335.00
5	1,445.00	211.00	1,656.00	1,445.00	211.00	1,656.00
6	1,734.00	243.00	1,977.00	1,734.00	243.00	1,977.00
7	2,023.00	275.00	2,298.00	2,023.00	275.00	2,298.00
8	2,312.00	307.00	2,619.00	2,312.00	307.00	2,619.00
9	2,601.00	339.00	2,940.00	2,601.00	339.00	2,940.00
10	2,890.00	371.00	3,261.00	2,890.00	371.00	3,261.00
11	3,179.00	403.00	3,582.00	3,179.00	403.00	3,582.00
12 or more**	3,468.00	435.00	3,903.00	3,468.00	435.00	3,903.00
Annual Full-time	6,936.00	870.00	7,806.00	6,936.00	870.00	7,806.00

* In-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following Campuses:

Asnuntuck, Quinebaug Valley, Three Rivers, Norwalk, Northwestern, Housatonic, and Naugatuck Valley Danbury Campus

**Excess Credits Tuition Charge - An additional flat tuition charge of \$100 per semester shall apply when total registered credits exceed 17 credits

Mandatory Usage Fees	FY26 Approved		FY27 Proposed	
	Max per Term		Max per Term	
Clinical Program Fee-Level 1*	\$511.00	-	\$511.00	-
Clinical Program Fee-Level 2*	\$377.00	-	\$377.00	-
Advanced Manufacturing Lab Fee (per course) *** (3)	\$200.00	-	\$200.00	-
Supplemental Course Fee Level 1 **	\$108.00	430.00	\$108.00	430.00
Supplemental Course Fee Level 2 ** (2)	\$215.00		\$215.00	
Material Fee *** (1)	\$54.00	108.00	\$54.00	108.00

* Per semester; not assess Material or Supplemental Course Fee

** Per course; level determined by additional contact hours

Level 1 = 1 to 1.5 contact hours greater than credit hours

Level 2 = 2 or more contact hours greater than credit hours

*** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.

(2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$430.

(3) Advanced Manufacturing Program Fee with a per lab class fee of \$200. No max - # labs per semester can vary greatly.

Semester Hours	FY2026 Approved (effective Fall 2025)			FY2027 Proposed (effective Fall 2026)		
	Extension Fee	College Services Fee	Total	Extension Fee	College Services Fee	Total
In-State						
1	208.00	116.00	\$324.00	208.00	116.00	\$324.00
2	416.00	116.00	\$532.00	416.00	116.00	\$532.00
3	624.00	116.00	\$740.00	624.00	116.00	\$740.00
4	832.00	137.00	\$969.00	832.00	137.00	\$969.00
5	1,040.00	158.00	\$1,198.00	1,040.00	158.00	\$1,198.00
6	1,248.00	179.00	\$1,427.00	1,248.00	179.00	\$1,427.00
7	1,456.00	200.00	\$1,656.00	1,456.00	200.00	\$1,656.00
8	1,664.00	221.00	\$1,885.00	1,664.00	221.00	\$1,885.00
9	1,872.00	242.00	\$2,114.00	1,872.00	242.00	\$2,114.00
10	2,080.00	263.00	\$2,343.00	2,080.00	263.00	\$2,343.00
11	2,288.00	284.00	\$2,572.00	2,288.00	284.00	\$2,572.00
12	2,496.00	305.00	\$2,801.00	2,496.00	305.00	\$2,801.00
13	2,704.00	305.00	\$3,009.00	2,704.00	305.00	\$3,009.00
14	2,912.00	305.00	\$3,217.00	2,912.00	305.00	\$3,217.00
15	3,120.00	305.00	\$3,425.00	3,120.00	305.00	\$3,425.00
etc.						
Out-of-State *						
1	208.00	325.00	533.00	208.00	325.00	533.00
2	416.00	325.00	741.00	416.00	325.00	741.00
3	624.00	325.00	949.00	624.00	325.00	949.00
4	832.00	378.00	1,210.00	832.00	378.00	1,210.00
5	1,040.00	431.00	1,471.00	1,040.00	431.00	1,471.00
6	1,248.00	484.00	1,732.00	1,248.00	484.00	1,732.00
7	1,456.00	537.00	1,993.00	1,456.00	537.00	1,993.00
8	1,664.00	590.00	2,254.00	1,664.00	590.00	2,254.00
9	1,872.00	643.00	2,515.00	1,872.00	643.00	2,515.00
10	2,080.00	696.00	2,776.00	2,080.00	696.00	2,776.00
11	2,288.00	749.00	3,037.00	2,288.00	749.00	3,037.00
12	2,496.00	802.00	3,298.00	2,496.00	802.00	3,298.00
13	2,704.00	802.00	3,506.00	2,704.00	802.00	3,506.00
14	2,912.00	802.00	3,714.00	2,912.00	802.00	3,714.00
15	3,120.00	802.00	3,922.00	3,120.00	802.00	3,922.00
etc.						
NEBHE *						
1	208.00	147.00	355.00	208.00	147.00	355.00
2	416.00	147.00	563.00	416.00	147.00	563.00
3	624.00	147.00	771.00	624.00	147.00	771.00
4	832.00	179.00	1,011.00	832.00	179.00	1,011.00
5	1,040.00	211.00	1,251.00	1,040.00	211.00	1,251.00
6	1,248.00	243.00	1,491.00	1,248.00	243.00	1,491.00
7	1,456.00	275.00	1,731.00	1,456.00	275.00	1,731.00
8	1,664.00	307.00	1,971.00	1,664.00	307.00	1,971.00
9	1,872.00	339.00	2,211.00	1,872.00	339.00	2,211.00
10	2,080.00	371.00	2,451.00	2,080.00	371.00	2,451.00
11	2,288.00	403.00	2,691.00	2,288.00	403.00	2,691.00
12	2,496.00	435.00	2,931.00	2,496.00	435.00	2,931.00
13	2,704.00	435.00	3,139.00	2,704.00	435.00	3,139.00
14	2,912.00	435.00	3,347.00	2,912.00	435.00	3,347.00
15	3,120.00	435.00	3,555.00	3,120.00	435.00	3,555.00
etc.						

* In-state tuition and fees for neighboring States (Massachusetts, Rhode Island and New York) at the following campuses:
Asnuntuck, Quinebaug Valley, Three Rivers, Norwalk, Northwestern, Housatonic, and Naugatuck Valley-Danbury Campus

Mandatory Usage Fees	FY26 Proposed		FY26 Proposed	
		Max per Term		Max per Term
Clinical Program Fee-Level 1*	\$511.00	-	\$511.00	-
Clinical Program Fee-Level 2*	\$377.00	-	\$377.00	-
Advanced Manufacturing Lab Fee (per course) *** (3)	\$200.00	-	\$200.00	-
Supplemental Course Fee Level 1 **	\$108.00	\$430.00	\$108.00	\$430.00
Supplemental Course Fee Level 2 ** (2)	\$215.00		\$215.00	
Material Fee *** (1)	\$54.00	\$108.00	\$54.00	\$108.00

* Per semester; not assess Material or Supplemental Course Fee

** Per course; level determined by additional contact hours

Level 1 = 1 to 1.5 contact hours greater than credit hours

Level 2 = 2 or more contact hours greater than credit hours

*** Per course, where applicable

(1) Material Fee excludes Advanced Manufacturing and Nursing courses which have different material assessments.

(2) Supplemental Course Fee Level 2 is maximum per course and maximum per Semester to \$430.

(3) Advanced Manufacturing Program Fee with a per lab class fee of \$200. No max - # labs per semester can vary greatly.

CT STATE COMMUNITY COLLEGE

FY2026-27 Student Activity and Transportation Fees

Per Semester

ATTACHMENT B

Campus	FY2026 Approved		FY2027 Proposed	
	Full-Time	Part-Time	Full-Time	Part-Time
Asnuntuck	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Capital	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Gateway	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Housatonic	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Manchester	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Middlesex	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Naugatuck Valley	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Northwestern	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Norwalk	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Quinebaug	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Three Rivers	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
Tunxis	\$ 20.00	\$ 10.00	\$ 20.00	\$ 10.00
	\$ 240.00	\$ 120.00	\$ 240.00	\$ 120.00
Transportation Fee (U-PASS Per Semester) (1-2)	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
NV-Rides (3)	\$ 10.00	\$ 10.00	\$ 10.00	\$ 10.00

Notes:

(1) Transportation Fee applies to all credit students at campuses except those who identify Naugatuck Valley and Quinebaug Valley as their home campus.

(2) Some exclusions apply

(3) For students identifying Naugatuck Valley as the home campus

FY2026-27 Tier II Fees

		Effective Fall 2025 Approved <u>FY2026</u>	Effective Fall 2026 Proposed <u>FY2027</u>
Educational Extension Fees			
	Academic Evaluation Fee	\$15.00	\$15.00
	Portfolio Assessment Fee	\$100.00	\$100.00
(1)	Proctoring fee per test	\$15/\$35	\$15/\$35
(2)	CT-CCNP Student Assessment Fee	\$136.25/\$316.25	\$136.25/\$316.25
(3)	Nursing Media Fee	\$247.75	\$247.75
Auxiliary Activity Fees			
(4)	Application Fee	\$0.00	\$0.00
(4)	Program Enrollment Fee	\$0.00	\$0.00
	Late Registration Fee	\$5.00	\$5.00
	Replacement of Lost ID Card	\$10.00	\$10.00
(5)	Replacement of Lost Parking Access Card Fee	\$15.00	\$15.00
	Returned Check Fee	\$25.00	\$25.00
	Late Payment Fee	\$15.00	\$15.00
	Late Drop Fee (per course)	withhold 10% of tuition	withhold 10% of tuition
	Installment Plan Fee	\$25.00	\$25.00
(6)	CLEP Service Fee (6)	\$15.00	\$15.00
(7)	Credit Card Service Fee	3.00%	3.00%

Notes:

- (1) Proctoring fee of \$15 for CCC students and \$35 for non-CCC students.
- (2) Connecticut Community College Nursing Program (CT-CCNP) Student Assessment and NCLEX-RN Preparation Fee; \$136.25 per student per semester for semesters 1-3; \$316.25 per student in semester 4. The higher fee in the final semester accounts for the cost of the NCLEX-RN Review course provided at the end of the program.
- (3) Nursing Media Fee of \$247.75 per semester represents 25% of total cost of the publisher resources is collected from students when they register for each of the four semesters of the nursing program. Based on strategic partnership with Pearson Education, Inc. and Follett, Inc., this "installment plan" will allow CCC nursing students to receive materials, including books and digital content at the beginning of the nursing program.
- (4) Beginning with Fall 2019, Application Fee and Program Enrollment Fee have been eliminated.
- (5) Capital campus replacement of Lost Parking Access Card Fee
- (6) Authorized to a maximum amount as stated, subject to change based on CLEP fee schedule
- (7) Beginning with May 2025, the credit card service fee rate changed from 2.95% to 3%.

	Adopted 2026 Rate	Proposed 2027 Rate	Annual Change	
			\$	%
Tier I Tuition Rates				
<u>Online Undergraduate Programs (Resident & Non Resident)</u>				
Undergraduate Tuition per credit	\$ 329	\$ 329	\$ -	0.00%
Student Services Fee	\$ 230	\$ 230	\$ -	0.00%
Technology Fee	\$ 75	\$ 75	\$ -	0.00%
<u>Online Undergraduate Programs (Military Personnel)</u>				
Active Duty, Guardsmen's and Drilling Reservist per Credit Fee	\$ 250	\$ 250	\$ -	0.00%
<u>Online Graduate Programs (Resident & Non Resident)</u>				
Graduate Tuition per credit	\$ 529	\$ 529	\$ -	0.00%
Student Services Fee	\$ 340	\$ 340	\$ -	0.00%
Technology Fee	\$ 75	\$ 75	\$ -	0.00%
Tier II Fees				
<1> Course Material Fee				
Digital Bookstore Access	TBD	TBD		
<u>Miscellaneous</u>				
Application Fee for Certificate or Degree Program	\$ 50	\$ 50	\$ -	0.00%
Payment Plan Registration Fee	\$ 45	\$ 45	\$ -	0.00%
Late Registration Fee	\$ 100	\$ 100	\$ -	0.00%
Late Payment Plan Fee	\$ 40	\$ 40	\$ -	0.00%
Bad Check Fee	\$ 50	\$ 50	\$ -	0.00%
Diploma Replacement	\$ 30	\$ 30	\$ -	0.00%
<u>Course Audit Fee</u>				
Undergraduate Course Audit	\$ 350	\$ 350	\$ -	0.00%
Graduate Course Audit	\$ 475	\$ 475	\$ -	0.00%
<u>Alternative Route to Certification (ARC) Early Childhood Program</u>				
ARC Tuition Per Credit	\$ 270	\$ 270	\$ -	0.00%
ARC EDTPA Credentialing Retake Fee	\$ 300	\$ 300	\$ -	0.00%
<u>Connecticut Directors Credential</u>				
Initial Level Credentialing	\$ 107	\$ 107	\$ -	0.00%
Standard Level Credentialing	\$ 134	\$ 134	\$ -	0.00%
Master Level Credentialing	\$ 161	\$ 161	\$ -	0.00%
Initial & Standard Level Renewal	\$ 80	\$ 80	\$ -	0.00%
Master Level Renewal	\$ 107	\$ 107	\$ -	0.00%
<u>Testing & Examinations</u>				
COSC Pathways Exam	\$ 100	\$ 100	\$ -	0.00%
<u>General Credit Registry</u>				
Registry for CSCU School	\$ 100	\$ 100	\$ -	0.00%
Registry for Non-CSCU School	\$ 475	\$ 475	\$ -	0.00%
Reactivate Registry	\$ 150	\$ 150	\$ -	0.00%
<u>Pharmacy Refresher</u>				
Pharmacists Refresher Courses	\$ 550	\$ 550	\$ -	0.00%
<u>Credit for Prior Learning (CPL) & Connecticut Credit Assessment Program (CCAP)</u>				
Portfolio Program Per Course Assessment Fee (Matriculated Students)	\$ 350	\$ 350	\$ -	0.00%
Portfolio Program Per Course Assessment Fee (Visiting Students)	\$ 450	\$ 450	\$ -	0.00%
Credential Evaluation under Credential Credit Program	\$ 500	\$ 500	\$ -	0.00%
CCAP Administrative Fee (Non-Profit Training Sponsor)	\$ 2,500	\$ 2,500	\$ -	0.00%
CCAP Administrative Fee (For Profit Training Sponsor)	\$ 5,000	\$ 5,000	\$ -	0.00%

Notes to Tuition Rate & Fee Schedule

CSCU is currently performing an RFP for bookstore services. At the completion of the process, Charter Oak will begin providing digital bookstore access to students at cost.

Calculation of Annual Tuition Rate Change

Annual percent change in tuition based on a student taking 24 credits over the Fall and Spring semester.

	Adopted 2025 Rate	Adopted 2025 Rate	Proposed 2026 Rate	% Change
<u>Undergraduate</u>				
Tuition	7,896	7,896	7,896	
Student :	460	460	460	
Technolc	150	150	150	
	8,506	8,506	8,506	0.00%
<u>Graduate</u>				
Tuition	8,160	8,160	8,160	
Student :	680	680	680	
Technolc	150	150	150	
	8,990	8,990	8,990	0.00%

Board of Regents

RESOLUTION

concerning

REALLOCATION OF CSCU 2020 FUNDING FOR SOUTHERN CONNECTICUT STATE UNIVERSITY

October 23, 2025

WHEREAS, Pursuant to CGS 10a-91d (c), the Board of Regents shall approve reallocation of CSCU 2020 program funds at the completion of a project to other CSCU 2020 named projects and programs; and

WHEREAS, Southern Connecticut State University's ("SCSU") new Business School project, funded in FY 2020 and FY 2021 as part of the CSCU 2020 Program is complete; and

WHEREAS, Approximately \$3,204,894.40 of uncommitted project funding will be reallocated to SCSU's CSCU 2020 Code Compliance/ Infrastructure Improvement program; and now therefore, be it

RESOLVED, Approximately \$3,204,894.40 of uncommitted funds from SCSU's new Business School project will be reallocated to SCSU's CSCU 2020 Code Compliance/ Infrastructure Improvement program.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board
& General Counsel

ITEM

CSCU 2020 Program, FY 2020 and FY 2021, Funding Reallocation

BACKGROUND

The CSCU 2020 program was legislatively approved as a multiyear program to fund capital improvements, equipment, telecom, land acquisitions and deferred maintenance for the universities beginning in FY 2009 and running through FY 2018. The total program funding was \$950,000,000. In FY 2016 & FY 2017, community college funding of \$103,500,000 was added to this program to support deferred maintenance, equipment and telecom purchases and construction of one community college project. In FY 2010, FY 2017 and FY 2018 some annual university funds were deferred through FY 2021. Subsequently, FY 2020 program funding was increased by \$16,000,000 compensating for projected escalation on the programs final four deferred projects. Total program funding was increased to \$1,069,500,000. Unlike traditional bond funds that require Bond Commission approval for individual funding requests, CSCU 2020 annual funding was approved by the Governor prior to March 31st of each year. Per Legislation, only Board of Regents (BOR) approval is required for reallocating completed named project funds to another university project or program, at the completion of a project.

ANALYSIS

This is a final CSCU 2020 program request to the BOR that reallocates uncommitted project funds from a completed named project. In FY 2020 and FY 2021, \$48,660,926 was funded for Southern's new School of Business. This project is complete with uncommitted funds of approximately \$269,607.47 in FY 20 and \$2,935,286.93 in FY 21, totaling \$3,204,894.40. Southern requests the remaining uncommitted project funds be reallocated to their Code Compliance/Infrastructure Improvement program for use on other capital improvements.

RECOMMENDATION

Approve reallocating approximately \$3,204,894.40 of uncommitted funds from FY 2020 and FY 2021 of Southern's new School of Business to Southern's Code Compliance/Infrastructure Improvement program.

10/15/25 Finance & Infrastructure
10/23/25 Board of Regents

Board of Regents

RESOLUTION

Concerning

ALLOCATION OF RESERVES

For

BANNER UPGRADES AND IMPLEMENTATION

October 23, 2025

WHEREAS, The Connecticut State Colleges and Universities (“CSCU”) system is currently transitioning its Enterprise Resource Planning (ERP) and Student Information System (SIS) from customized, Cloud Hosted instances of Ellucian’s Banner to Ellucian’s Software as a Service (SaaS) model; and

WHEREAS, Currently, five separate Banner instances are in use across CSCU; and

WHEREAS, The institutions annually budget for the service/subscription fees to operate Banner. These fees for Banner SaaS will vary depending on the specific features selected by each institution and fees are budgeted as part of the FY 27 spending plan adopted by the Board on June 26, 2027; and

WHEREAS, The one-time implementation costs to transition from Clouded Hosted to SaaS are not budgeted as part of the FY 27 spending plan, and are proposing to utilize one-time reserve funds and \$4 million in bond funds to cover one-time implementation costs to support this transition in accordance with allocations in the attached table; and now therefore be it

RESOLVED, That the BOR designate and allocate, in accordance with project transition needs, \$11 million in System Office reserves to support the Banner SasS transition on behalf of the State Universities and CT State Community College.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board
& General Counsel

Overview

The CSCU system is currently transitioning its Enterprise Resource Planning (ERP) and Student Information System (SIS) from customized, Cloud Hosted instances of Ellucian's Banner to Ellucian's Software as a Service (SaaS) model. This change is necessary due to the system's desire to update their existing administrative systems and Ellucian's intention to retire their Cloud Hosted service.

Enterprise Resource Planning (ERP) refers to the management and integration of an institution's core business processes using a unified software system, while the Student Information System (SIS) is a software environment used by educational institutions to manage and track student data.

Banner is a comprehensive, configurable, and web-based ERP and SIS designed specifically for higher education institutions. It manages a wide range of data, including student information, financial aid, human resources, and financial records, serving as the central system of record across the CSCU system. Currently, five separate Banner instances are in use across CSCU: one for each of the four Connecticut State Universities (CSUs) and a fifth instance supporting both CT State and the CSCU System Office.

Funding

The institutions annually budget for the service/subscription fees to operate Banner. These fees for Banner SaaS will vary depending on the specific features selected by each institution. Central and Southern have negotiated service fees that will adjust each year over seven years, while Eastern and Western have negotiated fixed service fees over the seven year contract period. Central's fees will range from \$218,267 (after credits) to \$1.1M; Southern's service fees will range from \$614,324 (after credits) to \$1.5M; Eastern's and Western's fixed service fee will be \$1.2M.

The one-time implementation costs to transition from Clouded Hosted to SaaS are not budgeted, however, and we propose to utilize \$15M in System Office reserves to support this transition. The table below breaks down how these funds would be allocated.

Allocation of System Office Reserves for Banner SaaS Implementation			
	Budget	Purchase order commitments	Remaining funds to allocate
OCSU	\$3,000,000	\$2,671,789	\$328,211
ECSU	\$3,000,000	\$2,266,913	\$733,087
SCSU	\$3,000,000	\$2,680,082	\$319,918
WCSU	\$3,000,000	\$2,329,289	\$670,711
CT State & System Office	\$3,000,000	\$0	\$3,000,000
Totals	\$15,000,000	\$9,948,073	\$5,051,927

Recommendation

We recommend that the Board approve the proposed allocation of System Office reserves.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT CCSU FOR AY 25-26

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Central Connecticut State University (“CCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, CCSU has worked to improve its fiscal position and increase enrollment in recent years and has engaged in a marketing strategy and increased outreach to potential students; and

WHEREAS, Partnerships with external employers represent an avenue for enrollment growth and the alignment of academic programs with the State of Connecticut’s current workforce needs and to promote degree completion within the adult workforce; and

WHEREAS, CCSU has reached an agreement with the Hanwha Aerospace USA (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and

NOW THEREFORE BE IT RESOLVED THAT (1) CCSU is authorized to implement the attached agreement on a pilot basis for the AY 25-26 in accordance with the agreement presented.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026.



PARTNERSHIP AGREEMENT

Central Connecticut State University, hereafter CCSU, located in New Britain, CT is dedicated to excellence in teaching and scholarship and prepares students to be thoughtful, responsible, and successful citizens. CCSU offers a diverse array of academic programs, with more than 100 undergraduate and over 75 graduate options, allowing students to tailor their education to their career goals.

As a designated Preferred Employer, Hanwha Aerospace USA hereby agrees to actively promote to its employees the collaborative partnership established with CCSU and the attendant benefits for professional development through the attainment of academic degrees or certificates.

This Partnership shall become effective upon the date of execution by both parties and shall continue in full force and effect for a term of one year, with the option for renewal for subsequent terms upon the mutual written agreement of the Parties. The benefits of this Partnership shall exclusively apply to existing employees who enroll at CCSU after the effective date of this Partnership Agreement. Either Party shall have the right to terminate this Partnership Agreement without penalty or recourse upon written notice to the other Party. In the event of termination by either Party, employees who are actively enrolled at CCSU pursuant to this Partnership shall receive the benefits of the partnership through the end of the current academic semester.

Preferred Employer Program benefits include:

- ◇ 5% Tuition Discount
- ◇ \$25 per credit hour Book Scholarship
- ◇ Deferred Tuition Payment Plan
- ◇ Press release prepared by CCSU and approved by the organization to generate positive publicity.
- ◇ Dedicated page featuring the organization's Preferred Employer Partnership on CCSU's website.
- ◇ Access to CCSU's White Glove Enrollment Process to simplify admissions.
- ◇ Expedited processing of completed applications (generally within 72 hours or 3 business days).

As a Preferred Employer, the organization will:

- ◇ Agree to inform current employees of the new Partnership.
- ◇ Make CCSU instructive and marketing materials available to all employees.
- ◇ Assign a liaison to champion partnership benefits and manage relevant communications between parties.
- ◇ Notify CCSU of plans for Employee Benefit and Education Fair(s) events.
- ◇ Agree to be contacted via email by representatives of CCSU.

Signature – Business Authorized Representative

Lee Housley

Print Name

Leadership & Development Manager

Title

Date

Signature – CCSU Authorized Representative

Kimberly Kostelis

Print Name

Provost & Vice President for Academic Affairs

Title

Date

REQUIRED PROVISIONS – STATE OF CONNECTICUT.

- a. Statutory Authority. Connecticut General Statutes §§ 10a-6, 10a-1b, 4a-52a, and/or 10a-151b provide the Institution with authority to enter into contracts in the pursuit of its mission.
- b. Claims Against the State. The Contractor agrees that the sole and exclusive means for the presentation of any claim against the State arising from this Agreement shall be in accordance with Chapter 53 of the Connecticut General Statutes (Claims Against the State) and the Contractor further agrees not to initiate legal proceedings in any state or federal court in addition to, or in lieu of, said Chapter 53 proceedings.
- c. Indemnification. The Contractor hereby indemnifies and shall defend and hold harmless the State, its officers and its employees from and against any and all suits, actions, legal or administrative proceedings, claims, demands, liabilities, monetary loss, interest, attorneys' fees, costs and expenses of whatsoever kind or nature arising out of the performance of this Contract, including those arising out of injury to or death of Contractor's employees or subcontractors, whether arising before, during or after completion of the services hereunder and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part, by reason of any intentional, reckless or negligent act or omission of the Contractor or its employees, agents or subcontractors. Notwithstanding the foregoing, Contractor shall not be obligated to indemnify the State for any claims arising solely out of the negligent acts or omissions of the Students.
- d. Forum and Choice of Law. The parties deem the Contract to have been made in the City of Hartford, State of Connecticut. Both parties agree that it is fair and reasonable for the validity and construction of the contract to be, and it shall be, governed by the laws and court decisions of the State of Connecticut, without giving effect to its principles of conflicts of laws. To the extent that any immunities provided by Federal law or the laws of the State of Connecticut do not bar an action against the State, and to the extent that these courts are courts of competent jurisdiction, for the purpose of venue, the complaint shall be made returnable to the Judicial District of Hartford only or shall be brought in the United States District Court for the District of Connecticut only, and shall not be transferred to any other court, provided, however, that nothing here constitutes a waiver or compromise of the sovereign immunity of the State of Connecticut. The Contractor waives any objection which it may now have or will have to the laying of venue of any claims in any forum and further irrevocably submits to such jurisdiction in any suit, action or proceeding.
- e. Non-Discrimination. Each party agrees, as required by sections 4a-60 and 4a-60a of the Connecticut General Statutes, not to discriminate against any person on the basis of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such party that such disability prevents performance of the work involved. Each party agrees to comply with all applicable federal and state of Connecticut nondiscrimination and affirmative action laws, including, but not limited to, sections 4a-60 and 4a-60a of the Connecticut General Statutes.
- f. Executive Order and Other Enactments.
 - (a) All references in this Contract to any Federal, State, or local law, statute, public or special act, executive order, ordinance, regulation or code (collectively, "Enactments") shall mean Enactments that apply to the Contract at any time during its term, or that may be made applicable to the Contract during its term. This Contract shall always be read and interpreted in accordance with the latest applicable wording and requirements of the Enactments. At the Contractor's request, the Client Agency shall provide a copy of these Enactments to the Contractor. Unless otherwise provided by Enactments, the Contractor is not relieved of its obligation to perform under this Contract if it chooses to contest the applicability of the Enactments or the Client Agency's authority to require compliance with the Enactments.
 - (b) This Contract is subject to the provisions of Executive Order No. Three of Governor Thomas J. Meskill, promulgated June 16, 1971, concerning labor employment practices, Executive Order No. Seventeen of Governor Thomas J. Meskill, promulgated February 15, 1973, concerning the listing of employment openings and Executive Order No. Sixteen of Governor John G. Rowland promulgated August 4, 1999, concerning violence in the workplace, all of which are incorporated into and are made a part of this Contract as if they had been fully set forth in it.
 - (c) This Contract may be subject to (1) Executive Order No. 14 of Governor M. Jodi Rell, promulgated April 17, 2006, concerning procurement of cleaning products and services; and (2) Executive Order Nos. 13F and 13G of Governor Ned Lamont, promulgated September 3, 2021 and September 10, 2021, respectively, concerning protection of public health and safety during COVID-19 pandemic, as extended by Executive Order No. 14A of Governor Ned Lamont, promulgated September 30, 2021. If any of the Executive Orders referenced in this subsection is applicable, it is deemed to be incorporated into and made a part of this Contract as if fully set forth in it.
- g. Power to Execute. The individual signing this Agreement on behalf of the Facility certifies that s/he has full authority to execute the same on behalf of the Facility and that this Agreement has been duly authorized, executed and delivered by the Facility and is binding upon the Facility in accordance with the terms.
- h. Sovereign Immunity. The parties acknowledge and agree that nothing in this Contract shall be construed as a modification, compromise or waiver by the State of any rights or defenses of any immunities provided by Federal law or the laws of the State of Connecticut to the State or any of its officers and employees, which they may have had, now have or will have with respect to all matters arising out of this Contract. To the extent that this section conflicts with any other section, this section shall govern.
- i. Entire Agreement. This written Agreement shall constitute the entire Agreement between the parties and no other terms and conditions in any document, acceptance or acknowledgement shall be effective or binding unless expressly agreed to in writing by the Institution. This Agreement may not be changed other than by a formal written amendment signed by the parties hereto and approved by the Connecticut Attorney General, if applicable.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT CCSU FOR AY 25-26

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Central Connecticut State University (“CCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, CCSU has worked to improve its fiscal position and increase enrollment in recent years and has engaged in a marketing strategy and increased outreach to potential students; and

WHEREAS, Partnerships with external employers represent an avenue for enrollment growth and the alignment of academic programs with the State of Connecticut’s current workforce needs and to promote degree completion within the adult workforce; and

WHEREAS, CCSU has reached an agreement with the Advanced Behavioral Care LLC (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and

NOW THEREFORE BE IT RESOLVED THAT (1) CCSU is authorized to implement the attached agreement on a pilot basis for the AY 25-26 in accordance with the agreement presented.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026.



PARTNERSHIP AGREEMENT

Central Connecticut State University, hereafter CCSU, located in New Britain, CT is dedicated to excellence in teaching and scholarship and prepares students to be thoughtful, responsible, and successful citizens. CCSU offers a diverse array of academic programs, with more than 100 undergraduate and over 75 graduate options, allowing students to tailor their education to their career goals.

As a designated Preferred Employer, Advanced Behavioral Care LLC hereby agrees to actively promote to its employees the collaborative partnership established with CCSU and the attendant benefits for professional development through the attainment of academic degrees or certificates.

This Partnership shall become effective upon the date of execution by both parties and shall continue in full force and effect for a term of one year, with the option for renewal for subsequent terms upon the mutual written agreement of the Parties. The benefits of this Partnership shall exclusively apply to existing employees who enroll at CCSU after the effective date of this Partnership Agreement. Either Party shall have the right to terminate this Partnership Agreement without penalty or recourse upon written notice to the other Party. In the event of termination by either Party, employees who are actively enrolled at CCSU pursuant to this Partnership shall receive the benefits of the partnership through the end of the current academic semester.

Preferred Employer Program benefits include:

- ♦ 5% Tuition Discount
- ♦ \$25 per credit hour Book Scholarship
- ♦ Deferred Tuition Payment Plan
- ♦ Press release prepared by CCSU and approved by the organization to generate positive publicity.
- ♦ Dedicated page featuring the organization's Preferred Employer Partnership on CCSU's website.
- ♦ Access to CCSU's White Glove Enrollment Process to simplify admissions.
- ♦ Expedited processing of completed applications (generally within 72 hours or 3 business days).

As a Preferred Employer, the organization will:

- ♦ Agree to inform current employees of the new Partnership.
- ♦ Make CCSU instructive and marketing materials available to all employees.
- ♦ Assign a liaison to champion partnership benefits and manage relevant communications between parties.
- ♦ Notify CCSU of plans for Employee Benefit and Education Fair(s) events.
- ♦ Agree to be contacted via email by representatives of CCSU.

Signature – Business Authorized Representative

Ian Burruss

Print Name

Founder, President

Title

Date

Signature – CCSU Authorized Representative

Kimberly Kostelis

Print Name

Provost & Vice President for Academic Affairs

Title

Date

REQUIRED PROVISIONS – STATE OF CONNECTICUT.

- a. Statutory Authority. Connecticut General Statutes §§ 10a-6, 10a-1b, 4a-52a, and/or 10a-151b provide the Institution with authority to enter into contracts in the pursuit of its mission.
- b. Claims Against the State. The Contractor agrees that the sole and exclusive means for the presentation of any claim against the State arising from this Agreement shall be in accordance with Chapter 53 of the Connecticut General Statutes (Claims Against the State) and the Contractor further agrees not to initiate legal proceedings in any state or federal court in addition to, or in lieu of, said Chapter 53 proceedings.
- c. Indemnification. The Contractor hereby indemnifies and shall defend and hold harmless the State, its officers and its employees from and against any and all suits, actions, legal or administrative proceedings, claims, demands, liabilities, monetary loss, interest, attorneys' fees, costs and expenses of whatsoever kind or nature arising out of the performance of this Contract, including those arising out of injury to or death of Contractor's employees or subcontractors, whether arising before, during or after completion of the services hereunder and in any manner directly or indirectly caused, occasioned or contributed to in whole or in part, by reason of any intentional, reckless or negligent act or omission of the Contractor or its employees, agents or subcontractors. Notwithstanding the foregoing, Contractor shall not be obligated to indemnify the State for any claims arising solely out of the negligent acts or omissions of the Students.
- d. Forum and Choice of Law. The parties deem the Contract to have been made in the City of Hartford, State of Connecticut. Both parties agree that it is fair and reasonable for the validity and construction of the contract to be, and it shall be, governed by the laws and court decisions of the State of Connecticut, without giving effect to its principles of conflicts of laws. To the extent that any immunities provided by Federal law or the laws of the State of Connecticut do not bar an action against the State, and to the extent that these courts are courts of competent jurisdiction, for the purpose of venue, the complaint shall be made returnable to the Judicial District of Hartford only or shall be brought in the United States District Court for the District of Connecticut only, and shall not be transferred to any other court, provided, however, that nothing here constitutes a waiver or compromise of the sovereign immunity of the State of Connecticut. The Contractor waives any objection which it may now have or will have to the laying of venue of any claims in any forum and further irrevocably submits to such jurisdiction in any suit, action or proceeding.
- e. Non-Discrimination. Each party agrees, as required by sections 4a-60 and 4a-60a of the Connecticut General Statutes, not to discriminate against any person on the basis of race, color, religious creed, age, marital status, national origin, ancestry, sex, gender identity or expression, sexual orientation, intellectual disability, mental disability or physical disability, including, but not limited to, blindness, unless it is shown by such party that such disability prevents performance of the work involved. Each party agrees to comply with all applicable federal and state of Connecticut nondiscrimination and affirmative action laws, including, but not limited to, sections 4a-60 and 4a-60a of the Connecticut General Statutes.
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 - (a) All references in this Contract to any Federal, State, or local law, statute, public or special act, executive order, ordinance, regulation or code (collectively, "Enactments") shall mean Enactments that apply to the Contract at any time during its term, or that may be made applicable to the Contract during its term. This Contract shall always be read and interpreted in accordance with the latest applicable wording and requirements of the Enactments. At the Contractor's request, the Client Agency shall provide a copy of these Enactments to the Contractor. Unless otherwise provided by Enactments, the Contractor is not relieved of its obligation to perform under this Contract if it chooses to contest the applicability of the Enactments or the Client Agency's authority to require compliance with the Enactments.
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- g. Power to Execute. The individual signing this Agreement on behalf of the Facility certifies that s/he has full authority to execute the same on behalf of the Facility and that this Agreement has been duly authorized, executed and delivered by the Facility and is binding upon the Facility in accordance with the terms.
- h. Sovereign Immunity. The parties acknowledge and agree that nothing in this Contract shall be construed as a modification, compromise or waiver by the State of any rights or defenses of any immunities provided by Federal law or the laws of the State of Connecticut to the State or any of its officers and employees, which they may have had, now have or will have with respect to all matters arising out of this Contract. To the extent that this section conflicts with any other section, this section shall govern.
- i. Entire Agreement. This written Agreement shall constitute the entire Agreement between the parties and no other terms and conditions in any document, acceptance or acknowledgement shall be effective or binding unless expressly agreed to in writing by the Institution. This Agreement may not be changed other than by a formal written amendment signed by the parties hereto and approved by the Connecticut Attorney General, if applicable.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT WCSU

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Western Connecticut State University (“WCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, WCSU has undertaken efforts in the area of workforce development in a manner that aligns with its goal of improving its fiscal position through increasing enrollment and has engaged in marketing strategies and increased outreach to potential students; and

WHEREAS, Partnerships with external employers is part of a strategic initiative to advance CSCU’s and WCSU’s goals of advancing workforce development, community engagement and impact together an affordable education. Strategic partnerships provide an avenue for enrollment growth and alignment with the State of Connecticut’s current workforce needs while promoting advanced degrees and degree completion within the adult workforce; and

WHEREAS, WCSU intends to enter into an agreement with Danbury Chamber of Commerce (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and now therefore be it

RESOLVED, That (1) WCSU is authorized to enter into an agreement on a pilot basis for the AY 25-27 in accordance with the terms as presented for a period of eighteen months, spring 26 semester and academic year 26-27.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026, and each semester thereafter.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board &
General Counsel

Proposal for Tuition Discount Partnership: WCSU & Danbury Chamber of Commerce

Overview

Western Connecticut State University (WCSU) proposes a tuition discount partnership with the Danbury Chamber of Commerce to expand access to affordable higher education for employees of member organizations and strengthen the region's workforce development ecosystem. This initiative supports WCSU's strategic priorities to advance workforce readiness, expand community engagement, and promote affordability, while positioning WCSU as the anchor university for Western Connecticut's business and economic network.

Proposal Details

- **Scope:** Undergraduate and graduate degrees, credit-bearing certificate programs, and microcredentials.
- **Eligibility:** Verified membership of organization by Chamber; Verified employment by member organization of Chamber.
- **Discount:** 5% tuition discount for eligible employees of eligible Chamber members.
- **Term:** One-year pilot, renewable annually for up to three years by mutual agreement.
- **Completion Limits:** Applies toward a maximum of 120 credits for an undergraduate degree (to be completed within six years) or 60 credits for a graduate degree (to be completed within three years).
- **Non-Stackable Benefit:** May not be combined with other WCSU institutional discounts, waivers, or scholarships.
- **Program Cancellation:** If pilot program is discontinued, students enrolled at the time of discontinuance will continue to receive the discount through completion of the program.

Financial Benefit to WCSU and Chamber Members

Assumptions: Average annual tuition per student (part-time, 18 credits): ~\$9,306; 5% tuition discount = \$465 per student

Scenario	Estimated Enrollment	Gross Tuition Revenue	Discount Cost (5%)	Net WCSU Revenue
Current	32	\$297,792	\$14,890	\$282,902
Low (+5)	37	\$344,322	\$17,216	\$327,106
Mid (+10)	42	\$390,852	\$19,543	\$371,309
High (+15)	47	\$437,382	\$21,869	\$415,513

The partnership offers significant return potential with minimal fiscal risk. Even at baseline enrollment, WCSU realizes over \$280K in net tuition revenue, with continued growth through regional employer participation.

Chamber Commitments

In recognition of WCSU's investment in local workforce development, the Chamber will:

- Co-promote the partnership to its 500+ member businesses through digital newsletters, events, and publications.
- Feature WCSU as a preferred education partner for professional development and continuing-education opportunities.
- Collaborate with WCSU on workforce summits, internship fairs, and leadership development programs serving regional employers.

- Provide event and networking access to WCSU faculty, staff, and students to strengthen employer engagement.
- Support shared marketing efforts to highlight local pathways to degree completion and career advancement.

Additional WCSU Benefits

- Expands WCSU's reach across the regional business community and employer network.
- Enhances WCSU's role as a hub for economic and workforce development.
- Builds internship, mentorship, and job-placement pipelines for WCSU students.
- Promotes WCSU as a cornerstone partner in the Greater Danbury business ecosystem.

This partnership reinforces WCSU's mission to serve as Western Connecticut's regional anchor for education and workforce development. Approval of this pilot will strengthen WCSU's community and employer partnerships, generate new tuition revenue, and advance WCSU's statewide goals for economic vitality and student success.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT WCSU

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Western Connecticut State University (“WCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, WCSU has undertaken efforts in the area of workforce development in a manner that aligns with its goal of improving its fiscal position through increasing enrollment and has engaged in marketing strategies and increased outreach to potential students; and

WHEREAS, Partnerships with external employers is part of a strategic initiative to advance CSCU’s and WCSU’s goals of advancing workforce development, community engagement and impact together an affordable education. Strategic partnerships provide an avenue for enrollment growth and alignment with the State of Connecticut’s current workforce needs while promoting advanced degrees and degree completion within the adult workforce; and

WHEREAS, WCSU intends to enter into an agreement with Danbury Public Schools (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and now therefore be it

RESOLVED, That (1) WCSU is authorized to enter into an agreement on a pilot basis for the AY 25-27 in accordance with the terms as presented for a period of eighteen months, spring 26 semester and academic year 26-27.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026, and each semester thereafter.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board &
General Counsel

Proposal for Tuition Discount Partnership: WCSU & Danbury Public Schools

Western Connecticut State University (WCSU) proposes a tuition discount partnership with Danbury Public Schools (DPS) to provide employees with access to affordable, high-quality education. This partnership aligns with CSCU's priorities to expand workforce pipelines, strengthen community engagement, and grow sustainable enrollment. It positions WCSU as the regional leader in developing and retaining educators and school professionals, while creating a replicable model for other district partnerships across the state.

Proposal Details

- **Scope:** Graduate degrees, certification programs, and microcredentials.
- **Eligibility:** Verified DPS employment.
- **Discount:** 5% tuition + \$25 per credit book stipend for employees of DPS.
- **Term:** One-year pilot, renewable annually for up to three years by mutual agreement.
- **Completion Limits:** Applies toward a maximum of 60 credits for a graduate degree (to be completed within three years).
- **Non-Stackable Benefit:** May not be combined with other WCSU institutional discounts, waivers, or scholarships.
- **Program Cancellation:** If pilot program is discontinued, students enrolled at the time of discontinuance will continue to receive the discount through completion of the program.

Financial Benefit to WCSU and DPS

Assumptions: 10 DPS employees already enrolled annually; Graduate annual cost (part-time: 2 terms, 6 credits each, averaged): ~\$9,306; Savings per student: ~\$465.30+\$300 book stipend.

Scenario	Annual Tuition Savings for DPS	Tuition Revenue for WCSU	Net WCSU Revenue After Discount
Current: 10 (+0)	\$7,653	\$93,060	+\$85,407
Loss: -5 (5 total)	\$3,827	\$46,530	+\$42,704
Low: +5 (15 total)	\$11,480	\$139,590	+\$128,111
Mid: +10 (20 total)	\$15,306	\$186,120	+\$170,814
High: +20 (30 total)	\$22,959	\$279,180	+\$256,221

Even after applying the 5% tuition discount and \$25 per credit book stipend, the partnership remains financially advantageous to WCSU. Depending on participation, projected net new annual revenue ranges from approximately \$43K to \$265K, while simultaneously expanding regional visibility and student pipelines.

DPS Commitments

In recognition of WCSU's contribution to DPS employees, the district will provide the following:

- Actively connect WCSU students with DPS for internships, student teaching placements, and employment opportunities.
- Feature the WCSU partnership prominently on the DPS website, internal communications, and community outreach materials.
- Highlight the WCSU tuition benefit in district hiring and HR materials to attract and retain high-quality educators.

- Invite WCSU faculty and students to participate in joint professional development, mentoring, and applied learning experiences.
- Collaborate with WCSU on research, service-learning, and workforce initiatives that benefit the broader Danbury community.

Additional WCSU Benefits

- Expands WCSU's enrollment pipeline among more than 1,500 DPS employees and paraprofessionals.
- Strengthens WCSU's educator preparation programs and increases student-teaching placements.
- Enhances WCSU's reputation as the region's higher education partner of choice for workforce development.
- Creates opportunities for joint grants and shared initiatives in teacher development, educational technology, and leadership.

This proposal demonstrates WCSU's commitment to building sustainable, mission-driven partnerships that serve both educational and economic goals. Approval of this pilot will strengthen our position as Connecticut's regional anchor for workforce development and educational advancement.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT WCSU

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Western Connecticut State University (“WCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, WCSU has undertaken efforts in the area of workforce development in a manner that aligns with its goal of improving its fiscal position through increasing enrollment and has engaged in marketing strategies and increased outreach to potential students; and

WHEREAS, Partnerships with external employers is part of a strategic initiative to advance CSCU’s and WCSU’s goals of advancing workforce development, community engagement and impact together an affordable education. Strategic partnerships provide an avenue for enrollment growth and alignment with the State of Connecticut’s current workforce needs while promoting advanced degrees and degree completion within the adult workforce; and

WHEREAS, WCSU intends to enter into an agreement with Newtown Savings Bank (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and now therefore be it

RESOLVED, That (1) WCSU is authorized to enter into an agreement on a pilot basis for the AY 25-27 in accordance with the terms as presented for a period of eighteen months, spring 26 semester and academic year 26-27.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026, and each semester thereafter.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board &
General Counsel

Proposal for Tuition Discount Partnership: WCSU & Newtown Savings Bank

Overview

Western Connecticut State University (WCSU) proposes a tuition discount partnership with Newtown Savings Bank to expand access to affordable, high-quality education for employees in the banking and financial-services sectors. This initiative supports WCSU's priorities to strengthen workforce pipelines, promote affordability, and deepen community and employer engagement, while advancing WCSU's role as Western Connecticut's regional anchor for business and professional education.

Proposal Details

- **Scope:** Undergraduate and graduate degrees, credit-bearing certificate programs, and microcredentials.
- **Eligibility:** Verified employment with Newtown Savings Bank.
- **Discount:** 5% tuition discount for eligible employees.
- **Term:** One-year pilot, renewable annually for up to three years by mutual agreement.
- **Completion Limits:** Applies toward a maximum of 120 credits for an undergraduate degree (to be completed within six years) or 60 credits for a graduate degree (to be completed within three years).
- **Non-Stackable Benefit:** May not be combined with other WCSU institutional discounts, waivers, or scholarships.
- **Program Cancellation:** If pilot program is discontinued, students enrolled at the time of discontinuance will continue to receive the discount through completion of the program.

Financial Benefit to WCSU and Newtown Savings Bank

Assumptions: Average annual tuition per student (part-time, 18 credits): ~\$9,306; 5% tuition discount = \$465 per student

Scenario	Estimated Enrollment	Gross Tuition Revenue	Discount Cost (5%)	Net WCSU Revenue
Current	2	\$18,612	\$930	\$17,682
Low (+1)	3	\$27,918	\$1,396	\$26,522
Mid (+2)	4	\$37,224	\$1,861	\$35,363
High (+3)	5	\$46,530	\$2,327	\$44,203

Even with the 5% tuition discount, the partnership remains revenue-positive for WCSU and provides a scalable model for employer engagement. Net annual tuition revenue is projected to range from \$17K–\$44K, depending on participation growth.

Newtown Savings Bank Commitments

In recognition of WCSU's contribution to its employees, Newtown Savings Bank will:

- Promote the partnership internally through HR communications and learning-and-development channels.
- Encourage employee enrollment in WCSU undergraduate and graduate programs relevant to finance, accounting, management, information systems, and leadership.
- Provide WCSU with financial literacy program support for students, including individual and group financial counseling.

- Provide internship and cooperative learning opportunities for WCSU students pursuing business and finance degrees.
- Feature the partnership in employee communications and community outreach to highlight WCSU as a preferred education partner.
- Collaborate with WCSU on workforce and professional-development events in partnership with regional business associations.

Additional WCSU Benefits

- Expands WCSU's footprint within the regional banking and finance workforce.
- Increases working-adult enrollment in business and management programs.
- Strengthens career and internship connections for students.
- Reinforces WCSU's role as the preferred higher-education partner for Connecticut's community banks.

This partnership enhances educational access, supports local workforce development, and sustains positive net tuition revenue for WCSU. Approval of this pilot will further solidify WCSU's position as a trusted regional partner to employers committed to employee advancement and community prosperity.

Board of Regents

CT BOARD OF REGENTS FOR HIGHER EDUCATION

RESOLUTION

Concerning

TUITION REDUCTION PILOT PROGRAM AT WCSU

October 23, 2025

WHEREAS, The Board of Regents for Higher Education (“BOR”) pursuant to Connecticut General Statute section 10a-6(a)(3) establishes tuition and fee policies for the institutions that comprise the Connecticut State Colleges & Universities (“CSCU”); and

WHEREAS, The BOR in accordance with Connecticut General Statute section 10a-99, shall fix fees for the Connecticut State Universities, including Western Connecticut State University (“WCSU”) and shall fix fees for such other purposes as the BOR deems necessary; and

WHEREAS, WCSU has undertaken efforts in the area of workforce development in a manner that aligns with its goal of improving its fiscal position through increasing enrollment and has engaged in marketing strategies and increased outreach to potential students; and

WHEREAS, Partnerships with external employers is part of a strategic initiative to advance CSCU’s and WCSU’s goals of advancing workforce development, community engagement and impact together an affordable education. Strategic partnerships provide an avenue for enrollment growth and alignment with the State of Connecticut’s current workforce needs while promoting advanced degrees and degree completion within the adult workforce; and

WHEREAS, WCSU intends to enter into an agreement with Ives Bank (in accordance with the summary attached to this resolution) for a PILOT tuition reduction program; and

WHEREAS, The BOR has a desire to study and examine the effectiveness of tuition discount programs for employers, membership organizations, and other similar entities in increasing enrollment and financial stability; and now therefore be it

RESOLVED, That (1) WCSU is authorized to enter into an agreement on a pilot basis for the AY 25-27 in accordance with the terms as presented for a period of eighteen months, spring 26 semester and academic year 26-27.

(2) Further, that a working group of stakeholders from the system universities and colleges shall examine other similar programs that offer discounts, the effectiveness of those programs on enrollment and retention, overall fiscal impact and such other topics as the working group deems appropriate not later than January 2, 2026, and each semester thereafter.

A True Copy:

Karen K. Buffkin, Esq.
Secretary to the Board &
General Counsel

Proposal for Tuition Discount Partnership: WCSU & Ives Bank

Overview

Western Connecticut State University (WCSU) proposes a tuition discount partnership with Ives Bank to expand access to affordable, high-quality higher education for employees of a longstanding community financial institution headquartered in Danbury. This initiative aligns with WCSU's priorities to grow workforce pipelines, strengthen regional engagement, and expand affordable educational opportunities for working professionals. It also reinforces WCSU's role as the region's anchor institution and a driver of local talent development within the financial and business sectors.

Proposal Details

- **Scope:** Undergraduate and graduate degrees and credit-bearing certificate programs.
- **Eligibility:** Verified employment with Ives Bank.
- **Discount:** 5% tuition discount for eligible employees.
- **Term:** One-year pilot, renewable annually for up to three years by mutual agreement.
- **Completion Limits:** Applies toward a maximum of 120 credits for an undergraduate degree (to be completed within six years) or 60 credits for a graduate degree (to be completed within three years).
- **Non-Stackable Benefit:** May not be combined with other WCSU institutional discounts, waivers, or scholarships.
- **Program Cancellation:** If pilot program is discontinued, students enrolled at the time of discontinuance will continue to receive the discount through completion of the program.

Financial Benefit to WCSU and Ives Bank

Assumptions: Average annual tuition per student (part-time, 18 credits): ~\$9,306; 5% tuition discount = \$465 per student

Scenario	Estimated Enrollment	Gross Tuition Revenue	Discount Cost (5%)	Net WCSU Revenue
Current	9	\$83,754	\$4,188	\$79,566
Low (+2)	11	\$102,366	\$5,118	\$97,248
Mid (+3)	12	\$111,672	\$5,584	\$106,088
High (+5)	14	\$130,284	\$6,514	\$123,770

Even with a 5% tuition discount, the partnership remains revenue-positive for WCSU, with potential to generate between \$79K–\$124K annually while supporting workforce development and local economic vitality.

Ives Bank Commitments

In recognition of WCSU's contribution to its employees, Ives Bank will:

- Promote the partnership internally through HR channels, employee newsletters, and community-facing materials.
- Encourage employee participation in WCSU undergraduate and graduate programs relevant to banking, finance, accounting, management, and technology.
- Provide WCSU with financial literacy program support for students, including individual and group financial counseling.

- Collaborate on internships and applied learning experiences for WCSU students interested in financial services careers.
- Recognize WCSU as a preferred education partner in employee orientation and retention programs.
- Participate in regional workforce initiatives hosted by WCSU.

Additional WCSU Benefits

- Strengthens WCSU's business and finance program pipelines through new working-adult enrollments.
- Enhances community partnerships and reinforces WCSU's identity as Danbury's university.
- Expands career and internship placements for WCSU students.
- Builds a replicable employer-partnership model for other financial institutions and regional businesses.

This partnership advances WCSU's mission to deliver affordable, high-quality education while fostering economic growth across Western Connecticut. Approval of this pilot will further position WCSU as the preferred higher-education partner for regional employers, strengthening the alignment between academic programs, workforce needs, and community prosperity.